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Gowdy, John 1925-1926

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Boise, Idaho.

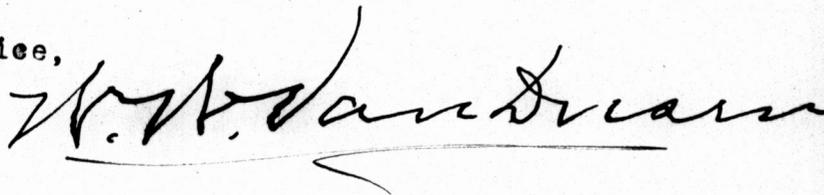
May 21. 1925.

Rev. John Gowdy D.D.

150 Fifth Avenue, New York, N.Y.

Dear Doctor Gowdy:- Doctor Glendinning wishes me to write and inform you as to any gifts which were specifically designated for your work the day of your visit to us. There came into my hands only two checks of this sort, for Five Dollars each, though the offering for world service was much larger than usual that day, being \$231.33 in all. You will recall that according to the statement of Doctor Glendinning the entire offering for that day and subsequent weeks was to go to your work. I have recently sent in to Dr. O.W. Auman \$456.00 which has been designated for your support and work. In this I am acting under instructions from our official board. Your visit to us was productive of much good and a general quickening of the World Service work. Besides all this, we all greatly enjoyed having you with us, and we are very glad that you are our "pastor abroad".

Yours in service,



To be
followed up with
Mr. Board

over

D1

FUKIEN

FUKIEN CHRISTIAN UNIVERSITY

August 4, 1925.

President John Gowdy,
914 Susquehanna Ave.,
Pittston, Pa.

My dear Dr. Gowdy:

I have the honor to report to you that the following minute has been spread upon the record of the Fukien Christian University, with reference to your endeavors in behalf of the University in this country this year.

"Dr. Chamberlain, for the Trustees, expressed hearty appreciation of the very admirable and self-sacrificing work of President Gowdy in securing the funds raised during the year, and it was

T-689 VOTED that the following minute be spread upon the records.

- On hearing Dr. Gowdy's report of his activities in behalf of the University during his sojourn in this country, the Board desires to record its deep appreciation of the character and fruitfulness of his services, in making the University a much more real and present factor in the minds of the members of the Board; in developing a wider and far more responsive constituency in the United States for the University, and in the exceptionally successful practical outcome of his wise and unceasing labors in the securing of funds for the current expenses and toward an endowment.

The members of the Board who have been brought into personal contact with Dr. Gowdy feel that their own lives have been enriched by that rare possession of a new and abiding friendship, and they desire to assure him and Mrs. Gowdy of their earnest hope that on returning to China and entering somewhat

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President John Gowdy-----2

upon the fruit of their anxious and successful labors in this country they may be greatly blessed in their responsible official and personal relations to the members of the faculty and the student body in the University."

Cordially yours,

EMN
ELH

Assistant Secretary.

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1850
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CANADIAN PACIFIC

SS. Empress of Russia

Aug. 22, 1925.

Dear Eric:-

I am sorry I made it necessary for you to inquire about Beeman. In Pittston I kept busy until the last minute trying to get money and did only the necessary correspondence. I had written Beeman what I considered an official letter, and as I remember it, asked him to keep it for use with the Trustees until I could get time to write you.

0771

The letter which you sent me by special messenger to the Penn. R. R. station I evidently misunderstood. I had in mind that for the present the question of Beerman's staying was settled as I knew there could not be a Trustee meeting for some time & I intended to write before then. When you asked for a reply I thought you had in mind Beerman's suggestion that he stay an extra half year to make up this time & I knew there was plenty of time to settle that.

I have just cabled you from the steamer "Nanpushan, New

York, yes, Gordy, [3] AUG 22 1925
of course my approval of Beerman's remaining for his Ph. D. examination. I think I mentioned the matter to Dr. Chamberlain, but am not absolutely sure. As a matter of fact, Beerman will have most of this coming year on language study, as he was given no time for study when he first came out and a year was promised him by Dr. Jones if he should return. He will probably take the freshmen in Chemistry in addition. So his staying will not upset the schedule as much as if he were carrying full teaching work.

I can see now that I have

AUG 22 1925 [4]
caused you inconvenience by my
stupidity, and I am sorry.
With all good wishes for a
restful & refreshing vacation

Yours sincerely
John Gowdy.

P.S. The miners' steamer trunk which they
sent through in bond from New York
did not get to Vancouver in time so
will have to come along later. It is
considerable of an inconvenience, but
we can lend them things if necessary.
J.G.



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INDEXED

學大和協建福

FUKIEN

FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

室公辦長

K.P.
note pledge
on card
file folder in safe
file letter

Sept. 22, 1925.

My dear Eric North:-

I am forwarding to you a letter I received last evening from Mr Gibbel. It contains a pledge for \$2000 to be paid in January. He is evidently fearful he may not pull through an operation he is to have about this time, and if not, the pledge is to be met by his representative. I do hope he recovers, he is such a splendid man.

If Mr. Gibbel recovers, do not use this pledge as I am sure he will meet it. I have sent him instructions to send the cheque to you. If he should not recover, then, of course you can notify his executor. If this had been \$5000 I should have suggested another house, for we shall be very short next fall, and should begin to build

0774

SEP 22 1925

two more houses at once, but ^[2] this gift is not enough, so for the present it had better go in the general fund, to meet the C. M. B. gift.

OFFICE OF THE PRESIDENT
對員辦公室

The Student Union here is trying to keep all Christian schools closed. We now have 120 students and one or two more are coming. We opened a week ago, and there is a splendid spirit among our own boys. Trinity College President has had to resign and the school is in the hands of a Chinese committee. The Student Union is demanding that all heads of schools be Chinese, so you see I may lose my job any minute!!

I'll send my expense sheet later.

Yesterday the Faculty voted to ask the Board of Managers to make all religious courses elective. The managers will meet the first week in October, and I expect they will agree, though, of course, I don't know.

RECEIVED
OCT 26 1925
JOINT OFFICE

We'll probably pass on next year's budget at the meeting during the first week in October, and send it on to you as soon as possible thereafter. With all good wishes
Cordially yours
John Gowdy.

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FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE

Cable Address
Nanfushan, New York

150 Fifth Avenue, New York City

Telephone
Chelsea 2130

ERIC M. NORTH, Secretary

C O P Y

FUKIEN CHRISTIAN UNIVERSTY.
FOOCHOW CHINA.

September 25, 1925.

Trustees of Fukien Christian University,
150 Fifth Avenue,
New York City.

Gentlemen:

Mrs. Gowdy and I reached the University accompanied by our new people, the Reverend and Mrs. Edwin D. Miner, on September 14th just exactly twenty-three years after our first arrival in Foochow. We were almost a week later than we expected to be because of our steamer being late in reaching Shanghai.

We have come back to a very difficult situation in Foochow. The Student Union has determined to prevent the opening of all Christian schools. The University went ahead and opened first. It was easier for us because of our distance from the city. So far we have not been molested, and classes have been going for eleven days. The Middle Schools in Foochow have been attempting to open this week. The Anglo-Chinese College, which normally has 250 students, has in the vicinity of 100. Intimidation has been used by the Student Union to keep the boys away.

We consider ourselves very fortunate in opening without disturbance. We have 127 students which is almost equal to last term's enrollment. Of course, we never know when something may happen.

At their meeting last Monday, the Faculty voted to recommend to the Board of Managers that all religious courses be elective. The Managers will meet the first week in October and as I have seen so few of them since my return, I cannot guess what they will do. Dean Scott and Professor Beach think that in any case 75% of the students would elect courses in religion. I am not so sanguine and put the upper limit at about 15%. Personally, I do not approve of the action, but the Faculty have long wanted this. Two years ago they took a similar vote which was turned down by the Board of Managers. Some of our people claim that it is not possible to run a Christian institution under those conditions. If the Managers approve the action, we can find out within a year whether it is possible or not for the University to be distinctively Christian. If not, then there will, of course, be some changes

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SEP 25
1925

[27]

in the Faculty, for I know some who probably would refuse to remain, myself among them. Much as I love the Chinese, I should prefer to live and work in America unless I can be free for Christian service here.

Apart from the internal life of the University, the matter which looms largest just now is the housing situation for next year. It takes a year to build a house, and next autumn, unless something is done at once, two families will be without houses. Both these families have children, and it would be very difficult to put them together or with any other family. This week I received a pledge of \$2,000. from Mr. John Gribbel. If it had been \$5,000. I should have recommended that it be used for another house at once, but \$2,000. is no use for that purpose. The necessary houses should cost \$5,000. each. If you see any way to meet this need, please cable, for there is scarcely time even now to get a house ready for next autumn. If we don't build, I do not know what we shall do.

Among our own students, there is the best possible spirit. I think I have never seen such a cordial feeling between faculty and students. The outside troubles have driven them together. Our representatives on the Student Union made a strong fight against the anti-Christian action of that body, and when they failed, they withdrew from the Union and refused to be identified with such an organization. Of course, they are called "traitors to their country", etc., etc., but they are unmoved.

I am hoping we shall have a good year, in spite of difficulties. All the faculty are back, who were due, except Professor Beeman. He will take his examination about October 1st and come immediately, so he should be here about November 1st.

Last week the students gave us a reception, and could not have been more cordial. To-night the Faculty give a reception to the students and Board of Managers and their wives.

During all of this trouble, I have been very thankful for our isolation. I am not so keen about a road to Foochow as I was!

I wish to express again my appreciation of your hearty cooperation during my year in America and to ask that you will continue to give us the support we so much need.

With all good wishes,

Yours sincerely

(Signed) JOHN GOWDY

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

INDEXED

Oct. 12, 1925.

Dear Eric:

In reply to your cable received last evening I have this morning sent to you the following - "Hyojnpliro daconocism wingprofoz ulpyopfizr ahcykitesn plenkotojj," which being interpreted means "Dormitory \$40,000 gold, capacity 100 students, two residences \$10,000 gold, administration hall \$30,000 gold, John Gowdy."

not our error

In your cable one word was spelled wrongly. It was "wingzf" which I took to mean "wingf". Your question was very difficult to answer because I did not know what was back of it.

If you meant only for immediate use, then my reply was correct, but it will not be long before we need money for another science building \$60,000, better \$75,000 to include equipment.

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OCT 12 1925

The dormitory will be more expensive than the last one because it will be built on a much steeper bank and because both labor and materials have advanced in price, and also because of the bad exchange. The first dormitory was supposed to cost \$30,000 gold, but it cost \$3000 Mex. more than this. When all these factors are taken into consideration, it is safe to say that \$40,000 will be necessary.

The two houses, our most imperative need, will cost \$5000 gold each. For the Beach house now being erected \$4500 was appropriated, but it is costing \$800 Mex. more because it needed a school room for the children for which Mrs. Beach proposes to raise the extra \$800 Mex.

The administration building will also be the library on the second floor, the offices being on the first floor. This will be on more level ground, across the top of the ridge, and so will cost less. At present the offices are down in the old temporary

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OCT 12 1925

[3]

buildings where also² a good many students are living, and where the dining room also is. The dining room could be put in the basement of the new dormitory and an assembly hall could be put in the attic of the administration building which would serve for chapel until we could get a proper chapel. I do wish you could cable me to go ahead with two residences. To be without them spells at least difficulty if not trouble next Fall.

We now have 131 students, only one less than last term. The situation still remains very difficult in Foochow. We are the only Christian institution for men that has the normal number of students, the three large middle schools having about $\frac{2}{5}$ their usual number. They have made a brave fight against strong opposition and they are succeeding.

Mrs. Goody and I have invited the faculty and whole student body to a "house-warming"

0780

on Friday afternoon of this week. I'll try to [4]
For some account of it later.

From day to day we scarcely know what to expect. Our students feel outside pressure and are trying to be reasonable. They themselves do not realize that their attitude is one of suspicion towards everybody and everything foreign. So they ask for things which we find it very difficult to grant, and if they are refused it is due to foreign oppression. This is especially true of the younger boys. What we are paying for now is the domination and oppression of a hundred years.

This is not for publication.

With all good wishes

Cordially yours
John Gowdy.

RECEIVED
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NOV 16 1925
JOINT OFFICE

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FUKIEN

INDEXED

FUKIEN CHRISTIAN UNIVERSITY.

October 27th, 1925.

President John Gowdy,
Fukien Christian University,
Fuchow, China.

My dear Dr. Gowdy;

Replying to your cablegram of October 21st, we have wired you per the enclosed confirmation that no definite day has been set for the return of Professor Kellogg. On receipt of your cable, I checked up with the Board and then wired Kellogg, who stated that the Board had all the information. This morning a letter from Kellogg to Dr. Vaughan, which probably crossed the telegram en route came in, and I learned from it that Kellogg is thinking to start in the end of January but expecting to spend a week in California and some days in Honolulu going over entomology matters. He seems also to be thinking seriously about leaving the children and Mrs. Kellogg here in order not to break up their schooling and also to avoid unstable conditions in China. I suggest that you write to him giving him your judgment upon this item, letting me know what you advise him. He is feeling that his work is all going to pieces and that he must get back as soon as possible to take it up. Dr. Vaughan thinks that it is possible that Kellogg could carry out the program for return but has not finally reached a conclusion upon it.

I was very grateful for your cable giving the good news about the ^{opening} of school, though from your letters of September 22nd and 25th, received this morning, I was sorry to learn of the bitter attitude of the Fuchow Student Union.

I enclose confirmation of my cable of October 10th and was glad to have your satisfactory and clear reply. A friend came in to inquire as to what Fukien need were for large sums of money and asked me for a statement. I held back the statement until your cable came and was glad to have it thus complete. I have no idea as to what the possibilities are or indeed who the prospective donor might be. I think, however, no one whom the University could touch directly.

I have also to report that Mr. E. G. Warner felt that you are carrying to heavy a burden in taking care of the expenses of Theodore Chen at the Loomis Sanitarium and has given me a check for \$100.00 to apply upon this. Earl Cranston also secured something over \$100.00, which he took to Chen, and which has been used in part to purchase necessary extras for Chen and to apply upon the Bills. It was concluded in September that Chen ought to stay at the Sanitarium until February. This was the judgment of the doctor as well as of Chen himself. When Mr. Warner was in he said something about the possibility that he and Mrs. Warner might take Mr. Chen

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President John Gowdy.

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October 27, 1925.

in for a while when he first came out of the Sanitorium, but I do not know if this will take place, since Chen is not going to remain in the Sanitorium until February.

I note in your letter of September 22nd the pledge of Mr. Gribbel. I am sorry that the amount is not larger.

The University of the State of New York is bombarding me with inquiries as to where is the Annual Statement which Fukien Christian University is required to send in every summer. The blanks for this we had sent out last Spring in the hope that by sending them earlier than usual the replies could come back promptly. Will you not look this matter up and send us the report as soon as you can?

I note the issue, which you feel is coming to a head with reference to the making of religious courses elective, and I note your own feeling and judgment in the matter. You are, of course, at liberty to require that this come back to the Board of Trustees for decision.

From observance and study of the matter and of the principles involved, I never have been sure that in the very long run the case for Christianity is made strong in the mind of the student by the compulsory requirement and it seems to me that the character and influence of the truly Christian faculty operating upon the student body, of which part is already Christian, ought far to outweigh any loss that comes from the elimination of the compulsory feature. Of course, from your point of view, these are thoroughly logical arguments for the right of the Christian College to maintain such required courses, but I fear, Chinese opinion is not in a receptive mood for logic of this kind at the present time, and it might be far better to bend a bit before the storm rather than to stand up against it and perhaps be broken by it. The richness of the religious courses in the curriculum under these circumstances becomes all the more important and it would seem to me all the more an argument which would have value with donors.

Of course, these comments are my own and not those of the Trustees, who will, of course, speak for themselves when the matter comes to them.

I have to report that Mr. E. M. Bassett of the Flatbush Avenue Church, Brooklyn, has decided to make his pledge \$50.00 a year for five years instead of \$100.00 in one payment. The first \$50.00 has been received.

I have a letter from Bedient, of which following are two paragraphs:

"At the time I began my work with the University Pres E.C. Jones wrote out on a loose-leaf from his pocket notebook the salary and allowances that were to be given me. This is the only thing I have in the way of a contract. Among the allowances I was to receive my fees at the University, providing I spent the year in study. My fees for the year at Cornell are \$130.00, sixty five dollars of which I had to pay at the beginning of the year and the remainder Feb. 1st. Will you see that this matter is attended to for me.

We are having considerable difficulty with one of our boys. He contracted a malignant type of malaria about a year and a half ago, and we have not succeeded as yet in freeing him of it. Mrs. Bedient, who is still in Michigan, reports that he is better now, but has passed thru a two weeks seizure of it."

0783

I am somewhat surprised with his interpretation that the University could be expected to pay the fees for study from which the University is to get no profit, as he is not to return. Have you any light upon this item?

Mr. Mills was in the office a few weeks ago inquiring for an address. He made no reference to the decision of the Trustees not to make him any further payment, and as he seemed cheerfully disposed, I assumed that this incident is settled.

Faithfully,
Eric M. North
Secretary,
Faxon Christian University.

EM/O
Enclosures.

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

RECEIVED

November 26, 1925

Dr. Eric M. North
150 Fifth Avenue
New York City

Dear Dr. North:

I realize that it is rather late to be sending the budget for this year, which began on August 1, but there have been many things to hold us back.

You will see that the estimated income is \$55,700.00 Mex. at an exchange rate of \$1.70. It did not seem safe to adopt any better exchange rate as it has been hovering around \$1.75, and has been as low as \$1.73. At the present moment, I understand it is a little better. The budget, on the other hand, is \$62,130.00 Mex., which shows a deficit of \$6,430.00 Mex., and that does not take into account at all the expenses of the New York office.

When the budget was presented to the Board of Managers, they refused to pass it because of this deficit, and appointed a special committee consisting of Dr. Beard, Chairman, and Mr. Williams, Secretary, to go over the budget carefully and see where cuts could be made. We called another meeting at which they reported that they did not see where it was possible to make any cuts. As a matter of fact, the total budget for all the departments, exclusive of the three science departments, is only \$1900.00 Mex, and if we cut it all out, which is, of course, unthinkable, it would not be one-third of the deficit. The science departments, we are not free to cut because of our obligations to the China Medical Board. The only other place to cut is salaries, which is equally unthinkable.

At the second meeting, the Board of Managers again refused to pass the budget, saying that they could not countenance once more building up a debt which I should have to face on my return to America, but they decided to pass it on to the Trustees in the hope that the Trustees might find some better way out of the difficulty. If your Finance Committee can go over the budget as soon as possible and let us know their action, we shall appreciate it very much. I understand that last year's budget was never returned to the University, so that the men did not know what they were working on. One

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reason I should like this acted on as quickly as possible is because we are already living on this budget, and have been doing so for some months owing to the change of the fiscal year.

It will be necessary at this end for the Board of Managers to change the time of their Annual Meeting and hold it sometime in the spring, so that the budget for the following year, which begins August 1, may come before the Trustees and their action returned to the field before that year actually begins. So sometime this spring you may expect another budget for 1926-27, which should be returned to us here before August 1, 1926, with the action of the Trustees attached.

With cordial good wishes,

Yours very sincerely,

John Lowdy

PRESIDENT.

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學大和協建福

FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

INDEXED

Dec. 9, 1925.

My dear Eric:-

This is just a word about Mr. Kellogg. I had hoped that the arrangement made for carrying on his work might continue until the end of the academic year next June. Mrs. Sutton, who is taking the heavy end of it, is very much worn out and certainly cannot carry it beyond this term. Meanwhile I am going ahead to try to borrow a man, either from the Anglo-Chinese College, or from the Union Normal and Middle School. That was tried last summer and failed, so I do not feel very hopeful about it. Kellogg himself thinks he will be able to be here about Feb. 22, which would be in time for the spring term. I wish you would bring the matter to a head by having Kellogg take his medical examination. If he comes in February, I should have him do only half work

Wiles Jan 9, 1926

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DEC 9 1925 [2]

during the spring term, about 6 or 7 hours a week.
However, I do not want him if he is not physically fit. I am writing him about this, as I had previously written that his work was planned for the year and if he were well he'd better study. With this new emergency that has arisen, I think if he is well, we shall need him here and I would urge his coming.

Your letter explaining your cable of enquiry about our immediate building needs was a great disappointment to me for I had hoped something would come of it. [I want to emphasize again that I simply don't know what to do about housing the families next autumn. For \$1000 we could make over our largest house into two apartments, by putting a bath tub in a downstairs wash room, by building kitchen & servants rooms & making over a part of the verandah into a study. If this were done, we should still be without a place for one family. Another small house could be built for \$2500 gold, so, as a kind of makeshift we could get along with \$3500 and provide for all, but it would

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DEC 9 1925

[3]

not be satisfactory. However, it would give everybody a place and that is something.]

Couldn't Dr. Chamberlain tackle that person who made the enquiry about our building needs & push the matter home? Suggest it to him. It seems as if somebody ought to do it. I realize, of course, that the Trustees are a very busy group of men and cannot undertake a financial campaign, but almost any of them could find time for one interview with some one who is already interested. Do ask the Trustees to give this housing matter very serious consideration.

With all good wishes for the new year

Cordially yours
John Gowdy.

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學大和協建福

FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

INDEXED

May 19, 1926.

My dear Eric North:

Last evening there came to me a letter from the Loomis Sanatorium, which you had forwarded. It contains bad news about Mr. Chen - he has had two hemorrhages, the first he has had. This is bad after more the 15 months of treatment. If you would open any letters from the sanatorium I would appreciate it. It is

0790

MAY 19 1926

possible that something might need to be done in a
hurry I scarcely know whether to advise his return to
China or not. If this should be necessary he could
come with Mr. Haverhurst, who sails from Vancouver
about the middle of August, who knows him intimately.
Fred Haverhurst Sr. would advance you the money
for his travel. His address is Clinton, N. Y. In any
case, you need not hesitate to advance my necessary
expense or I'll be responsible for it. At this
instance I feel baffled & must rely on us, much as
I hate to trouble such a busy man. With many
regards

Yours sincerely
John G. ...

REC'D
JUN 21 1926

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校學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA
台南州福

Office of the President
室公辦長校

FUKIEN

INDEXED

May 26, 1926.

Dr. Eric M. North

New York.

My dear Dr. North:

I am enclosing a copy of our budget for the coming fiscal year Aug. 1, 1926 - July 31, 1927. This budget was passed by the Board of Managers yesterday. It does not include the expenses of the New York office, neither does it include the income from endowment. The income from F. C. U. is the amount of money we are required to give annually for maintenance to meet the grant of the China Medical Board.

You will see I put Mr. Hill's gift at \$2500. This is because he gave \$3500 last year to pay the travel of Mr. & Mrs. Miner in addition to salary etc. It was understood he would give less this year.

I should like to draw to your attention the matter of the gifts sent in for scholarships. I

0792

arranged with the Board of Foreign Missions that these [2] gifts were to be kept separate and the money paid to the University. Besides, there are the gifts from Wilbraham. This money is in addition to our grant from the Methodist Board, and I made this arrangement so that it would not be necessary to take scholarships from our regular budget. You will see we have made no provision in the budget for this, because I am hoping you will either send the money or notify us how much it is so that we may draw upon you for that amount.

Day after to-morrow Mr. Gee will be here on his annual inspection tour from the China Medical Board. I am sorry the science building is not completed, but he can at any rate see considerable advance, for the masons are now putting the tiles on the roof.

The new house is in a very slow process of erection. I have told the Construction Bureau that they may tell the contractor that in the matter of time I shall exact "my pound of flesh." It is due to be finished Nov. 4, so the

MAY 26 1926 [3]

²
Blakneys will have to spend two months with some other family.

The additional room on the Metchal house is nearly finished. This is one of the small houses and this extra room makes it suitable for a larger family. I think we may plan to do that with the other two small houses.

The reason for the large amount of travel for Professor and Mrs. Martin is that they must go to Australia to see their families and then go to America for study. He will probably study in California with Milliken the physicist. Have you any influence in Pasadena or Los Angeles? Mrs. Martin is our librarian and she would gladly spend her year in a library school, but I think there is no such school in Pasadena. Failing that I'd like to have her get a job in a public library or a University library. If she keeps house, I suppose it would be too far for her to go to Los Angeles every day. We have plenty of time to plan as they will not reach Pasadena until Sept. 1927.

With all good wishes

Cordially yours
John Gowdy.

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Miss Lane



Fukien Christian University

May 28, 1926

President John Gowdy,
Mr. Walter H. Lacy,
Fukien Christian University
Foochow, China

My dear Dr. Gowdy and Mr. Lacy:

I have sent you under another cover copy of the report I presented to the Trustees on the financial situation of the University. This was considered at the Trustee's meeting yesterday and I will write later of the actions of the Trustees. I have first, however, to explain some of the points in connection with the report itself.

First, one or two typographical corrections: - in the next to the last line of the first paragraph of page 2, insert the word "which" before the word "brings". The first line of Section 5 should read "represent" and not "represented". Five lines below that insert a semi-colon before the words "an effort". At the top of page 5, right hand column, there should appear, inserted in pen "135-C.M.B. Current 11,900.00".

I believe if you will follow carefully the report, what we have done will be quite clear to you. The basic idea is, of course, that the July 31st balance sheet in the new form contains all of the transactions without closing out one account against another. Then there is applied to this balance sheet (as indicated by Document C) the adjusting entries necessary to set up on the books the obligations imposed by the change of agreement with the China Medical Board, and to close off such accounts as can be closed off. The effect of these entries is then shown on the August 1st balance sheet, which is then brought down to date in the April 30th balance sheet.

As you will see, the causes of the two major perplexities in clearing the accounts are first, the amount in account 26F-1 which consists of plant funds we have paid out to you without knowing against what building they were to be charged. Because of this it is impossible for us to know what balances we are supposed to have on hand available for the completion of the buildings or for further building. The second item of confusion is shown in account 41X, Suspense against the Foochow Treasurer, which was on July 31, 1925 \$59,500., and which was increased by \$5000. by April 30th, and which has since been increased by \$5000. more by your recurrence to the

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procedure of sending to Shanghai to be sold drafts upon which no indication is given as to the purpose for which the drafts are drawn. In order to avoid the increase of confusion I must ask you immediately to send us word of purposes for which each draft in the \$10,000. you have drawn in large drafts this year to undesignated was drawn. It is impossible for us to know what we have available for you and to keep a proper distinction between plant and current funds and between funds drawn for one building or another without your reporting this to us. From my observation of the accounts of Fukian and of other colleges also, there is nothing which will more easily produce confusion than the method of drawing you have pursued. I am not critical of you at this point, however, because I recognize that in doing this you are following a procedure which was used before, and which has made easier because of the way in which you have to have your funds available at Shanghai. If there is some other way of arranging your end of the problem, and yet draw upon us only for specific purposes authorized by us, we will be in a much better situation. Please get us word as to these drafts for this year before July 31st. Our common object should be to eliminate as soon as possible the Foochow Treasurer Suspense Account

Concerning Section 8 on page 6 and document "E", and the implications of that statement as they appear elsewhere in the report, I ought to make some explanation. In stating the amounts due from the Boards I have simply continued for recent years the last budget of askings which I found the Trustees had approved, irrespective of whether the Boards had or had not accepted those askings. I did this partly because I was not in possession of the information as to the actions taken by the Boards, and also because I believed it was wise to hold the Boards to as high a level of contributions as possible. This applies both to the general budget and to the science budget. At the Trustees' meeting both Dr. Barton speaking for Dr. Strong, and Dr. Chamberlain stated for their Boards that they had not committed themselves to the annual budgets which I had listed though Dr. Chamberlain admitted that his Board was behind even upon the smaller budget which his Board had approved. I presume that the basis I have set up cannot stand, but will leave it that way for the present as it presues a question for which a solution must be found and upon which the Trustees have taken an action which I will refer to shortly.

Meanwhile, will you not write me at once as to the amounts which in your thought the Boards are supposed to furnish in U.S. dollars in cash to the University for each year since the beginning, and for the current year, making a distinction, of course, between the general budget and the science budget. Please also indicate to me whatever understanding you think exists as to staff to be furnished by the mission boards irrespective of cash grant.

Concerning paragraph 9, you will note that I have covered the budget with a leeway of about \$9000. Mex. This is undoubtedly because, as indicated above, I have put down as receivable from the Boards more than we are likely to receive. The problem for the budget this year, however, is a problem upon which I will write later. This, I think is all I

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Dr. Gowdy, Mr. Lacy-5

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need to say with reference to the report, except to ask you to write me fully of any items in it which are not clear to you.

The actions of the Trustees yesterday upon the report are substantially as follows:

First, they have voted to set up a special committee which, with this report as data, will go into the financial situation thoroughly, work out a new basis of clear understanding with the Boards, settle the bearing of this upon the current budget for 1926-1927, and similarly upon the budget for 1928-1927.

They have also acted upon the recommendations in the report as follows:

The journal entries appearing in Appendix C have been approved. Under Section 4 of the report investment is being made of the \$1881.50 and of \$8000. of the \$15,000. We have not dared invest more until our cash situation was clearer as to the amount for which you were likely to draw upon us for building and other operations.

The recommendation at the top of page 3 was approved and I will await with interest word from you as to what you feel we are free to do with these funds provided as capital by the Boards to match the C.M.B.'s grant to the Science Building. I shall not take up the matter of the Medical Board with the Mission Boards until I hear from you.

The recommendation at the bottom of page 3 was approved and the journal entry involved will be entered on the books this month.

So much of the recommendation at the top of page 4 as can be done before the end of the year will be carried through this month, as will also the recommendation in the middle of that page. The effect of these entries as appearing in the May trial balance will not be quite as appears in item (d) at the bottom of page 4 and the top of page 5 because the May receipts and disbursements will be included.

Section 8 of the report was referred to a special committee as were also Sections 9 and 10 as I have indicated.

The audit was also authorized.

At one point no doubt, among many others, I think I need a particular check up from you, viz: as to the handling of amounts required to match the China Medical Board. You will note that I am using for this purpose only amounts which I can put my finger on in the way of special receipts from the Boards on the Science budget and the nominal half of the salary of Prof. Kellogg, and receipts for the debt where I have nothing else to use. I presume it is entirely possible that there is in the general budget, from endowment income, for example, funds available to do this, but I should like to know whether I am right in sticking simply to funds for the special purposes.

It seems to me that it is very important that we report regularly

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to the China Medical Board as to our operations under this arrangement. You will recollect that the China Medical Board's amount for 1924-1925 current was \$12,160. and that we should provide \$6140. to match this. The statement in Section 6 (a) of the report shows how I have worked out the providing of this \$6140. but of course, to satisfy the China Medical Board, it is necessary that we not only put up the funds to match them, but that we show that we have expended these funds for the purpose intended. It seems to me therefore that you should provide me with a report showing the expenditure for the Science budget in 1924-1925 of the Mexican equivalent of U.S.\$12,160 plus U.S.\$6140. or \$18,300. This should be, I presume, in sufficiently itemized form to show the names of the staff and the salaries paid, and the amounts expended upon equipment and supplies.

This also should be done after the close of our current year 1925-1926.

At one point I feel somewhat embarrassed about the China Medical Board matter, and that is the fact that our Plant Accounts will show for May that we have received from the Jones family \$45,000. for the building, and that we will have then transferred to endowment only \$8000. of the China Medical Board's funds which, by agreement, are to go into endowment pari passu with the payments made by the Jones family. Of course our situation is such that we do not have the cash to do this fully and have not dared to go beyond the \$8000. while we are still in doubt as to what you are likely to draw upon us for this year.

One of the problems which remains is how we are going to clear the indefinite amounts in the Building Operations Undistributed Account and in the Foochow Treasurer Suspense Account for the past years. This is a problem, of course, upon which we can do little except to furnish you with the data which we have, and you only can tell how the analyses of your accounts can be made to distribute these accounts to places where they belong. From our experience here I would be inclined to suggest a process whereby you gradually eliminate all the possible known factors in the questions and see what you have left, and if the process of analyzing the distribution of what you have left is an impossible one so far as actual records are concerned, it would seem to me that, so far as the Building Operations Undistributed Account is concerned, it might be necessary arbitrarily to apportion the unanalyzable part of it to the various building and land items in such proportions as would seem to be the fairest settlement of the actual conditions. I believe, under the circumstances, nobody could criticize that process.

A little later I will try to put in form for your information indications as to what items have been put in what accounts as we have made the redistribution. This you will need to know in order to know how you will compare your books with the disbursements with which we have charged you. An example of this is the fact that we have charged all drafts that were to the credit of Mr. Mills, and any payments by us here, to him, and settlement of his accounts has all been charged to Building Operations Undistributed Account as representing overhead expense for the construction of the buildings, and presumably this overhead should be distributed on some prorata basis to the individual

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Dr. Goddy, Mr. Lacy - 5

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buildings. But, of items of this kind more later.

A memorandum which I will send along a little later will tell you in detail how we think of our accounts here as being related to yours, and of the steadily improving ways in which we have been solving these problems in connection with the other colleges. I hope in this memorandum to be able to set up clearly the whole process of our financial procedure, and then let you criticize it and modify it until it becomes a basis of common understanding as to our financial operations.

I want to once more express my very genuine appreciation of your never ending patience with us in our long delay in getting to you the data which you ought to have. Mr. Lacy's letter of March 20th is most delicate and restrained, but very pointed in its suggestions upon this phase of the matter. We hope now that we have gotten to a fairly definite point of development to be able to provide you steadily every month with the records and information which you ought to have.

With cordial good wishes, I am

Faithfully yours,
Eric M. North
Assistant Treasurer
Purdon Christian University

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TRANSFER

FUKIEN CHRISTIAN UNIVERSITY

July 26, 1926.

Dr. John Gowdy, President,
Mr. Walter N. Lacy, Treasurer,
Fukien Christian University,
Foochow, China.

Gentlemen:

I know that you have been anxiously awaiting word from us as to the Budget of 1926-1927. The Special Committee to whom this was referred took action, as you will see in the minutes of the meeting of June 23d enclosed, but I have been delaying writing in order to be able to send forward the schedule of dates and amounts at which you might draw upon the budget authorized.

Budget of 1925-1926. Before taking up the budget for 1926-1927, however, I wish to refer to what we have done with the budget for 1925-1926. As you will see by the minutes, we took your budget for 1925-1926 of Mexican \$62,130.00 and transferred to the budget for 1926-1927 the \$3,000. put in for the outgoing of the Blakneys. We could not see the necessity of loading the 1925-1926 budget with all the outgoings that were in sight. We have also deducted from your budget of expenses the amount put down for your return travel to Foochow. We have done this because I felt that the meeting of your campaign expenses here was something up to the Trustees and should not be charged against the field. This means a net budget of Mexican \$57,130.00, of which you had available \$7,604.00, leaving the amount required through the Board of Trustees of Mexican \$49,526.00, or in Gold, at a conservative rate of exchange, US\$28,297.71; additions to the general budget which were not covered by the field estimate add US\$1,810.00 to this amount; the detail of these expenses is on the cash statements already sent out; our estimated New York expenses total \$1,550.00 for the year, making a total of US\$31,657.71 to be covered by the Trustees.

You will note from the minutes and also from the bound Report on the Financial Situation sent to you some time ago that I have tried to hold to the theory that we could secure from the Mission Boards the continuance of the maximum appropriations which we had asked them for. It is becoming apparent that this cannot be done, and for careful figuring on the budget, it will be necessary for us to plan differently.

The third column under "Budget of Income" shows the actual receipts to June 21, 1926, which, as you see, is short of meeting the estimated expenses of the year by US\$1,639.89. We hope that before July 31, 1926 some amounts will come in upon this account or will be so nearly in hand that we can clean it off without using such more of the "Receipts for Debt" than is stated in the minutes. However, it may be that what we shall do will be to close off the expenses for the year on the basis of the budget analysis on page 71 of the minutes, which provides for \$2,500.00 for our expenses. Our expenses will be \$2,500.00 in addition.

July 28, 1926. [2]

close out your actual drafts for the fiscal year against the resources, using whatever amount from the "Receipts for Debt" may be necessary to close out. If outside of your Gold drafts upon us for current expenses for 1926-1927 you receive more Mexican dollars than Mexican \$49,528.00, you should notify us of the additional amount and this extra income should be regarded as income against the appropriation for 1926-1927 and reported to us so that we may know, on the basis of your revised budget for 1926-1927 what we have to provide.

This procedure should enable us to settle definitely the budget for 1926-1927 so that there will be no overhanging items from it to disentangle in future years.

Budget of 1926-1927. The analysis of the budget for 1926-1927 appears on page #3 of the minutes. We have added the outgoing expenses of the Blakneys to the figures you reported as your estimate of expenditures and have deducted the local income. This leaves an amount to be received through the Board of Trustees of Mexican \$53,278.00. Anticipating a more favorable rate of exchange, we estimate that this amount will require US\$29,600.00. Adding to this the estimated share of Fukien Christian University in the Central Office for the next year, the total will be \$31,000.00. As you will see from the budget of income in US dollars, the best that we can figure upon for income for the year is US\$23,073.52, assuming that the C.M.S. comes across with US\$1,111.11.

This also assumes that we have enough cash in hand to provide the amount of the China Medical Board Reserve. Furthermore, in addition to these two amounts, it is necessary for us to provide from "Receipts for Debt" or other sources US\$4,426.48. It seemed to us that it was unthinkable that you could operate upon any less budget than you are doing now, and it was the agreement of the committee that the Trustees should undertake to raise within the next year the amount necessary. This means, therefore, that your budget of expenditure of Mexican \$68,978.00 plus Mexican \$3,000.00 for the travel expenses of the Blakney family, is approved. Of this amount, you are entitled to receive through the Trustees Mexican \$53,278.00.

I now have to refer to figures in your estimated income which seem to us here perplexing, namely, the figures for the China Medical Board's appropriations for the year. How you get your figures we do not understand, in view of the specific actions of the China Medical Board stating the exact amounts involved and in view of definite arrangements made two or three years ago, whereby the China Medical Board's item for the calendar year was, by agreement, to apply upon the University's fiscal year beginning August first, in the middle of the calendar year.

The figures you have for the China Medical Board Reserve for 1926-1927 is US\$14,179. The figure in all the correspondence, and which we have set up, is US\$11,900.00. In the schedule of 1926-1927, you have US\$11,285.48 as the China Medical Board's share, while our figure is US\$9,667.41. You also list \$7,014.52 as the amount to match the Medical Board's amount, while, according to our figures, the amount is US\$6,650.00, upon which the credit of half or all of the salary of Mr. Kellogg could be applied. Can you enlighten me upon the confusion which we seem to have upon these figures?

You will note on pages #2 and #3 of the minutes the records made by the committee as to the status of the appropriations of the Boards. I have taken up with the American Board the amounts still due, but it happens that their fiscal year and appropriations fall so that they cannot pay the \$448.23 before our year closes. Mr. Belcher is trying to get this amount as an extra for one year, so that thereafter the full payment will fall within the fiscal year of the University. We have not yet had opportunity to procure any word upon the raising of their appropriation up to \$5,656.66 which Dr. Warner believes it should be. He will, no doubt, be in conference with Dr. Strong and Mr. Belcher upon this in connection with the appropriations which the Amer-

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loan Board will make in the fall. [37]

I have already written you regarding the Church Missionary Society.

You will see in the record the statement as to what is the position of the Reformed Board and I have word from Dr. Chamberlain that the Reformed Board will pay up its back amounts on the basis of US\$1,500.00 and that he has assurances from a friend of the Board that this \$1,500.00 will be provided, not only for the calendar year 1926 which is their fiscal year, but also for 1927.

I am not sure that I can get the payments from the Reformed Board in time to meet the University's fiscal year, but that can be reckoned as certain.

The perplexing situation in this whole matter is the problem of our having cash available to meet your requirements. As the years go on, the University is spending the reserve set up from the grant of the China Medical Board and is approaching the time when the deficit outstanding can no longer be floated on the grant, with the result that we are gradually getting to the point where the deficit of approximately US\$25,000.00 which Dr. Gowdy did not succeed in raising when he was here becomes no longer a book deficit, but approaches the state of a cash deficit. Just exactly how and where this cash deficit can be floated depends somewhat on how the accounts are cleared, for the items in suspense against the Foochow Treasurer (Account 41 x) and the degree to which we follow up our understanding with the China Medical Board that the amounts received from the Jones family for the E. C. Jones Memorial Science Building should be followed by the transfer of equal amounts to endowment funds from the grant of the China Medical Board. As a matter of fact, at the present time, there is US\$37,000.00 of such funds which we ought to transfer to endowment. If we do not transfer this to endowment, we shall have to set it up as a loan to the "Plant" or "Current" accounts, depending on what may be decided as to where the deficit lies. In other words, we are steadily approaching a tight place with not much indication in sight as to how we are going to be able to squeeze through it. We have been close to it several times this year, when, without warning, you have drawn upon us for funds. As the matter stands now, in our cash account, I shall have to say that there must be no more drafts of any kind upon any account except as may be specifically authorized hereafter in writing by us and that at the present time the only authorisations that can be given are those which I give on the enclosed schedule in connection with drawings upon the current appropriations for 1926-1927.

To illustrate the situation, at the present moment, our bank balance is about US\$1,200.00 and we are notified that you have drawn against us \$1,500.00 and that the draft is on the way. I shall find a way to meet this draft, but the measures one may take and the sources to which we can turn to deal with situations of this kind are steadily getting fewer.

At this point let me say that I cannot understand why our cabled and written instructions to draw no drafts over \$1,000.00 except at three days' sight have not been followed. They were not temporary measures, but permanent requirements, in view of our limited bank balance and the possibility that we might need two or three days in which to turn around and find the money with which to meet drafts. We also urged and urge again that you send us notice further in advance of all drafts drawn.

We also do not have adequate information from you when drafts come as to the account to which the draft is to be charged. We have no idea what your account with Mr. W. A. Main is and whether it covers "Plant" or "Current" funds. When any draft involves drawings upon both "Plant" and "Current" funds, we must know just how much is drawn upon each or it is impossible for us to tell how much is available. There is no reason why your drafts cannot show this information upon their faces so that as soon as we pay a draft we can charge it to the proper account without waiting for further information

Dr. John Cowdy
Mr. Walter H. Lacy

July 28, 1936.

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from you.

We know that in certain cases you need to draw without knowing for just what building the money is to be used, where you have more than one building going up. In such cases, it is sufficient for you to mark the drafts "Building Operations Undistributed" and then, as your building operations go on, you can send us word of the Gold equivalent of the Mexican distributions which you may make in your accounts.

In order that you may know just when and how much you can draw at any date for the "Current" account, I enclose herewith a schedule of drawing based upon the anticipated income and dates when it is available to us. The bottom figures under each month are the cumulative totals of the whole amount that you may draw up to the fifteenth of that month. Therefore, the amount that you may draw in any one month consists of this figure less all "Current" account drafts that you have previously drawn against us, less any amounts that you know we are under the necessity of expending for furlough salaries, outgoing travel, or in any way for items chargeable to your "Current" budget.

In this connection, you should note that the total so drawn all applies upon the "Current" budget with the exception of two amounts, US\$10.62 in October and April, being income of a scholarship fund. This can be drawn separately, over and above your budget and used for scholarship purposes. When you draw this amount, please refer to the item on the face of your draft.

It is our belief that this system will make it unnecessary for you to be in the dark as to the amount which you can draw at any given time and will enable us to have the funds in hand before your drafts arrive. You will note that the total amount authorized here to apply upon the "Current" budget is only US\$14,250.00 as compared with the action of the Trustees setting up approximately \$29,600.00 as the amount which you may secure from us. This is due to the fact that we do not have information as to the likelihood or the date of payment of the amount hoped for from the Church Missionary Society.

Furthermore, we do not know when our cash situation is going to enable us to make available for your drawing for the budget the China Medical Board Reserve for the year and any item that is necessary to match the China Medical Board. I assume that if the whole budget you have drawn up is covered, the China Medical Board is matched, irrespective of whether we secure a specific amount "to match the China Medical Board" or not, for as I understand it, the matching of the grant simply requires that we spend upon the science departments both the amount they have appropriated and that amount which they require us to have to match it.

As soon as I see any light as to the possibility of giving you further authorization to draw, I shall send you word.

Meanwhile, let me call your attention to the fact that although the Trustees have approved a budget for drawing amounting to US\$29,600.00, you must not draw any amounts except those authorized by the schedule I have just referred to. If you should, you would be likely to have your draft returned, for we might not have the cash with which to meet your draft. Further, please note that the total in the bottom line is cumulative, and that the amount which you can draw in any one month is only the net monthly total plus whatever amounts may remain undrawn (or not required here) of previous months' totals. With eager anticipation of anything from you that can throw light upon the breaking up of the situation upon our books so that we can know more certainly where we stand, I am

Faithfully yours,
Assistant Treasurer.

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Fukien Christian University

July 30, 1926

Dr. John Gowdy,
Fukien Christian University
Foochow, China.

My dear Dr. Gowdy:

I enclose herewith confirmation of my cablegram of July 28th which asked for information that we need in order to act upon Mr. Bedient's demand that he be paid salary for a full six years from the date of his original sailing.

The action of the Board of Managers in December 1924, which was confirmed by the Trustees in February 1925, provided that Mr. Bedient be asked for his resignation "to take effect on the expiration of his furlough in June 1926". I therefore ceased paying his salary with the June payment. He has written stating that he is entitled to salary up to the middle of September, also presenting medical bills for attendance to himself and the children for \$44. and for the birth of the baby in January for a little over one hundred dollars.

He bases his claim upon a memorandum given to him by President Jones at the time that he accepted the appointment to the University in 1920. His quotation from his memorandum I repeat upon a sheet enclosed herewith.

He asserts that, as the field salary is intended to cover five years from the date of sailing, the furlough year must begin at and run to the actual date of sailing. He originally sailed to China on September 18, 1920. He states that he was appointed for service July 9th with instructions to be ready to sail any time after July 20th. This I think he cannot substantiate as he was told at the time he was appointed that the date of sailing was indeterminate. He states that he received no salary from July 9th to October 18th when he arrived in Peking.

He interprets the salary memorandum to mean that he was to receive five times a year's salary for his five years in China and that he did not receive it, being paid only to the end of June 1925, further stating that, though he did not remain in China in the summer of 1925, he completed his year's work before he left.

I have assumed for several months that definite statement was given to him in writing before he left Foochow and I asked him for a copy of the statement. He replied as follows:

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"I have never received any such letter from the Board of Managers although a letter from Mr. Farley a few days ago intimated that Dean Scott had circulated the report that such a letter had been given me before I left Foochow."

He goes on to state that he has letters written to him by President Jones that makes his case clear, but that he had practically promised that this would be past history and he had hoped to withdraw quietly from "the most unhappy chapter" in his life.

In response to this apparent threat I have written saying that if the letters really establish his claim for full allowance to the 18th of September we should be very glad to see them in order to be fair to him, and that we do not feel any embarrassment in considering the matters to which he refers.

I have gone over the matter fully with Mr. Thorne, the only member of the Executive Committee who is available, and we have agreed to provide for the medical bills other than the bill for the confinement, and I have sent him a check for \$44. Meanwhile he is decidedly pinched as he had assumed that he was to be carried until September 18th.

If this date was not specifically stated to him verbally in the presence of witnesses or in writing he would apparently be justified in sticking by the intimations that were given to him which, if he is correct, were that his resignation was to take effect at the end of his furlough year, no date being named, and that he interpreted this in the light of the memorandum which Jones had given him as to the length of the furlough.

His position in this respect is further sustained by the fact that, though his memorandum does not so state it, a salary schedule in effect at the time he sailed (as stated on the minutes of the Trustees) provides a furlough "from June or end of the spring semester one year to September or the opening of the autumn semester the next."

So far as we can see the situation resolves itself into the question as to whether, when he was notified that his resignation was desired, he was also notified as to exactly the date at which it was to take effect, and upon this point we would like to be sure; hence the cablegram.

Mr. Thorne and I felt that we could not meet the bill for confinement inasmuch as the Trustees had turned down an effort of C.B. Mills to present a similar bill when he was also under salary and about to leave the service of the University. I do not know whether the Trustees will allow Mr. Bedient this item, but Mr. Thorne and I felt we could not do it without a specific action of the Trustees.

You ought further to know that we have refused to pay Mr. Bedient's fees at the University on the grounds that these were paid for those who were going back to the field.

J.Gowdy-3

7-30-26

I note that the budget for the fiscal year 1926-7 has nothing in it for Bedient's salary and allowances.

He states that he has had trouble from time to time through the year with the boy who had malaria and is facing an operation upon him in late September.

I shall await with interest your cable reply and also a letter from you giving us your judgment upon the equities involved from a technical and also from a moral point of view.

I find I have not had from you any word as to how you intended to use Mr.Harriman's gift as requested in my letter of February 26th. I need to know this in order to know how we stand on funds available to you for building or for us to use for deficit. Please let me hear from you on this item.

Cordially yours,

Eric H. North

Assistant Secretary
Fukien Christian University

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CORNELL UNIVERSITY
DEPARTMENT OF CHEMISTRY

SANITARY CHEMISTRY

F. S. GEORGE
H. A. Bedient.

ITHACA, N. Y.

August 7th.

FUKIEN

1926

Dear Dr. Gowdy:-

I am writing this letter as a protest against the manner in which my salary and allowances have been handled by the Board of Trustees. Hoping that your sense of justice can be appealed to before I have to take the matter to the less humane way of settling disputes - the law. There seems to be an impression abroad among the Trustees that I failed to give value received for my salary which was less than half what I would have received in this country for half the effort. No matter how badly I failed in the matter of peace at all costs, I came away feeling that I had rendered as much service to the institution as any man in its employ during the five years I was there.

But let me come immediately to the business in hand. On July 12th 1920 I received the following letter of appointment:

25 East 25th St.,
July 9th 1920.

Mr. Harold A. Bedient,
Ithaca, N. Y.

Dear Mr. Bedient:

After consulting Dr. North I am very glad that I can write to confirm your appointment to the Fukien Christian University. I congratulate you upon the opportunity given to you for large service in China. According to your request I am telegraphing you immediately so that you can re-rent your house.

Yours faithfully,

A. L. Warnshuis

Previous to receiving this letter I had had two appointments, one with Mr. Jones on the train between Philadelphia and Pittsburg and a Conference with Dr. North and Dr. Warnshuis in New York.

During the conference with Mr. Jones he wrote on the leaf of his note-book the salary and allowances that I would be allowed which I have copied below:

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Salary for five year period:

Salary	\$1200.00 yearly
Insurance	200.00
Children's Allowance	100.00 .. per child.

To be paid in twelve equal payments each year in the National Currency of China at the rate of \$1.00 U.S.G. equals \$2.00 Mexican.

Medical expenses, dental bills, house and travel to be furnished by the University.

\$500.00 Gold for outgoing equipment.
500.00 Mex. for heavy furniture.

Furlough year:

Salary	\$1400.00
Extra furlough allowance	200.00
Insurance	200.00
Children's Allowance	? 200.00 per child.

(He put a question mark before this item because he was uncertain whether it was \$100.00 or \$200.00)

House rent up to \$50.00.
All necessary Medical Expenses.
Tuition and Fees in Any American University.

I prepared to sail between July 20th and August 7th as directed by the New York people, so that I might reach Peking in time to get settled before the language school opened in September. But owing to the heavy traffic on the Pacific that year, we did not get away until September 18th. We sailed on the Pacific Mail steamer Venezuela which landed us in Kobe on Oct. 9th where we were to transfer to a Japanese steamer for Tienstin, hence to Peking. We arrived in Peking on the night of Oct. 18th. I did not receive a cent of salary from the time of my appointment until until Oct. 18th. Your records, copies of which I have with me, will show that on Nov. 1st 1920 I received \$97.85 salary from Oct. 18th to Nov. 1st at \$216.66 per month, having but one child at that time.

On July 1st Dr. Eric North sent me my June check and stated that this terminated the University's financial obligations to me. I protested upon the basis of my agreement with Mr. Jones, and he replied:

"As to the furlough salary which you claim, from July 1st to Sept. 18th, we are necessarily governed by the fact that the action of the Board of Managers taken in December 1924, and confirmed by the Trustees in Febuary 1925, specifically stated 'at the expiration of his furlough in June 1926'. In addition to the above he added a few caustic remarks that do not need to enter here.

Now to be perfectly frank this was the first information that I have had that such action was taken. A letter

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from Metcalf dated april 11th 1926 contained the following paragraph:

" Do you know or have you been told at all about next year? I have not heard anything at all definite except this, that the other day Beeman said something at a catalogue committee meeting, that was not Pedient to stay in the catalogue? And Dr. Gowdy said that your salary stopped in June, or some such thing, and therefore there was no need to have your name in as you at the time the catalogue comes out will not be in the employ of the University. How can they do that if you do not resign? I should think that it would continue until September, the time at which you would expect to come back to the University."

The only other thing that has been said to me was said by Dr. Beard when I was packing up. When he advised me as he said he would advise his own son, not to come back. He never intimated that the Board had actually taken action several months previously in the matter. Nor did I ever receive any letter from the Board of Managers or the Trustees that my services would terminate anything short of the agreement made with me by Mr. Jones. I have known of course that certain of the faculty were working to oust me but I never dreamed that any group of Christian men would take any action to deprive me of what had been agreed upon. I have already lost one summers pay and am not in a position to loose another.

These are the facts in the matter. As far as the Trustees are concerned they have paid my full furlough year's salary but there still remains the balance due from July 1st to Sept. 18th at \$250.00 Mex per month or \$ 625.00. You will perhaps remember that I have never resigned and I have never received any official notice from the Trustees or the Board of Managers that my services have been terminated. To assure my self that I am in the right I took the matter up with a lawyer and he advised me not to hurry that the longer I delayed in writing you, the more I would have coming. I have no desire to follow the thing this far but I must tell you that I am out after what is my honest due.

Now as to my fees. You should remember the condition that we were in when we left FooChow. Phillip and I were about broken with Malaria. I was so bad off that I rode in a made up Pullman from Seattle to Chicago. And no sooner than our arrival home did we begin to have complications set in with Phillip. In addition you will remember that our baby Jack was born Jan. 30th and had his early beginnings in China. I sent the following bill to the Trustees:

Phillip's Hospital Bill	75.00
Phillip's Dr. Bill	30.00
Fronchitis Harold A. Pedient	8.00
Measles Two Cases	6.00
	<hr/>
	119.00

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Mrs. Peedient's Bill Delivery
Hospital Charges

35.00
66.50

101.50

The Trustees allowed the first bill of \$ 119.00 but did not allow the last bill. My agreement specifically calls for all necessary medical expenses, and if a doctor and a hospital are not necessary to child birth, when are they necessary?

Then as to my University fees, I presented the following from time to time all of which were turned down on the ground that I was not returning. I claimed these fees for two reasons. First, because when Mr. Knoll left the University Mr. Jones was helpless with the burden of the business work and he came over to our place one evening, we were then living with the Peaches at Gek Song Sang and begged me to take the books. Mrs. Peedient protested at the time on the ground that I would loose too heavily in Chemistry, and he promised us that he would see that I had my fees and that if it was necessary for me to have an extra half year to finish my degree, he would see that I had it if I would only help him out in the business work. I finally consented and the trouble began from that day. Secondly, Dr. Peard promised me before I left in the conversation I mentioned above, that he would recommend to the Board of Managers that I be allowed my fees. But such a recommendation never came through. Mr. Jones is dead and I dislike to make war on the dead, but it would seem that the promises of the dead who once occupied an official place should remain binding. He made these promises to both of us. I have in my possession information that would be sufficient to secure these fees if I put it into a lawyers hands. But I have hoped that settlement might be reached without bringing up those things that I have tried to bury in my memory.

It all comes down to this. The trustees do not know the whole inside of the past six years, neither do you, but you know enough and further you should know me well enough in a business way to know that I would not come away unprotected. Further, I have been trying my best to get out of a very unfortunate experience without loosing my faith in Christian enterprises and without getting "nasty" as some might call it. But if I cannot appeal to your sense of fairness, I shall have to take the only other course - the law. And how a lawyer will handle some of the information I would have to present to support my claim, I dare not predict.

If some adjustment can be made promptly, preferably from FooChow, I shall sign a receipt, resign and try and forget.

I gave five years of the hardest work anyone could give to any place. I had exactly \$ 2324.64 Mex. the day I left Shanghai which netted me \$ 1238.00 Gold. With this I

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have to complete my agreements with Wu Chao Jen in the Medical School, with Yang Chang Tung in the School of Religion in Peking, and with Mou Hsin in FooChow. In addition I must furnish a house which will cost me at least \$ 1500.00 Gold. So this whole thing is extremely important with me, hence my insistance.

Florence and the children are very well again. They are visiting in Michigan until August 25th when they will return.

I am remaining here as a Lecturer in Sanitary Chemistry and Supt. of the Filter Plant. My Filter Plant work begins Sept. 15th and my teaching the first week in October.

Sincerely,

Harold M. Bedient

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FEES AT CORNELL UNIVERSITY.

Tuition first term.	
Graduate School fees	55.00
Laboratory fees	10.00
Tuition Second term	
Graduate School fees	55.00
Laboratory fees	10.00
Degree fees	<u>20.00</u>
	150.00 U.S.S.

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校學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA
台南州福

Office of the President
室公辦長校



Aug. 8, 1926.

Mr. Eric M. North
New York.

My dear Eric:-

I am enclosing the annual report to the University of the State of New York. I am sending it to you to fill in the amount of endowment etc, of which I do not have the figures. Kindly send on to Albany as soon as possible.

A few days ago I sent you a cable in reply to yours about Bedcut's contract. As you know, I was in America when he left here. Dean Scott says he knows nothing of the contract, but we all understand that a man is allowed a year's furlough from the time he leaves the University. There are some things that need re-stating and this is one of them. It is particularly necessary if a man is not coming back. Another matter that should be adjusted, it seems to me, is the length of term. The first is five years,

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but after that it would seem to me it ought to be six years. Our aim has been to strike an average of the missions here. The American Board is seven years for every term; the Methodists, five years for first term and six thereafter, the Anglicans five years for a short furlough of nine months and seven years for a longer furlough.

We have had the annual meeting of the Board of Managers. We shall send the reports of the President and Dean on to you later. There was no unusual business to transact. I asked for a discussion and a policy on the building of a Chinese faculty. We had a good discussion but did not fix any very definite policy. I am making some investigation and shall propose a plan based on my investigations. At present we are up against it for a man to teach Sociology to take the place of Mr. Neff who left for furlough in June. I was in touch with two Chinese who asked more than we are willing to give. I am trying to find some one in China.

Cordially yours
John Gowdy.

Mr. Miner has resigned to take effect Feb. 1, 1927.

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STATIONS
DIONGLON
FOOCHOW
INSTAI

CABLE ADDRESS "FERNSTALK" MISSION CODE

AMERICAN BOARD MISSION
FOOCHOW, CHINA

FUKIEN

REV. W. L. BEARD D.D.
CORRESPONDING SECRETARY
ARTHUR E. ST. CLAIR
BUSINESS AGENT

PRESIDENT'S OFFICE

Sept 9-1926

FOOCHOW COLLEGE

INDEXED

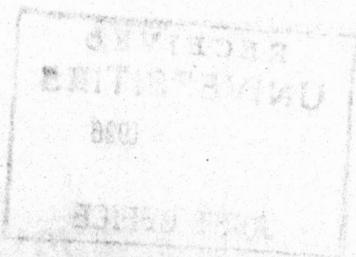
Dear Mr. Lowry,

Relative to Beckwith's letter:

1. I spent a whole evening with him urging him to resign.
2. I told him the Board of Managers had carefully considered the case and wanted him to resign. To this he replied that the Board of Managers had no right to discuss his case. (This is not in agreement with his statement in the letter)
3. I sent the vote of the B of Managers to him in Shanghai in care of the Steam Ship Co. with a return registered and received the receipt - so he knew of the action of the Board - or he did not read the letter. I am becoming convinced that men of his makeup slip a cog in their mental machinery now and then.

I am returning the letter I hoped to get over and talk with you before replying but I could not get it in. Is not this a matter for the Trustees?

Very sincerely yours
Walter L. Beard



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學大和協建福

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

室公辦長校

FUKIEN

ack. 11/4/26

Sept. 18, 1926.

My dear Eric North:-

The past few days have been occupied with entrance examinations and registration, and classes begin this morning. I have been under the usual pressure that comes at the beginning of every term to find rooms for the various activities of the college, only this time it has been much worse than usual. I think it might give the Trustees a little better idea of our situation if I were to try to describe our community and its growing needs. Let me begin at the first house in the row of temporary buildings. These buildings are two rooms deep. The first suite down stairs is given up to a servants' club. These are chiefly our family servants, but those in the University employ are equally welcome. At first we found it difficult to get servants to come to this isolated place. There was nothing to interest or amuse them and the inevitable result was that they fell victims to that commonest of

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all Chinese vices - gambling. This often involved dismissal
 so there was a constant turmoil. One of the faculty
 ladies suggested a club, so one evening the servants
 were all invited to our house and served with tea
 and cakes and the plan laid before them. They
 were delighted and at once proceeded to organize,
 electing president, vice-president and secretary -
 treasurer. This has been, on the whole, a great
 success. One room is devoted to games and the
 other to a night school in which the University
 students do the teaching, of course without pay.
 The faculty families try to dine early so that
 the servants may be at their club by 8 o'clock.
 Two afternoons a week from 2 to 4 they are free
 to go and they have chosen to spend the time in
 playing football on the athletic field, which,
 at that time is not being used by the students.
 In these various ways they find legitimate and
 wholesome outlets for their energies. They themselves
 have made rules prohibiting gambling. Once when
 some of the University coolies broke the rules and
 were caught gambling, the president of the club, a
 cook, went in and seized the gambling

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Paraphernalia, confiscated it and brought it to Mrs. Goady to be demolished. All this has immeasurably increased the self respect of the servants and now there is a great demand for servants to come to the University.

The next suite of rooms is given up to the night watchmen and the third suite to messenger's family. Our messenger goes to Foochow every day in the University sampan, takes and brings back the mail, does errands and brings food for the faculty families. Upstairs, above the messenger, is the printer's family, the printing being done for our department of Chinese, and the other rooms upstairs are given, one suite to the head plumber's family and the other to the assistant plumbers and the building inspector.

In the next building, the dining room occupies the ground floor while upstairs is given over to the cooks and their assistants and to the coolies who look after the University grounds.

In the third building, upstairs the first suite goes to Mr. Ding, who teaches Chinese to our

Foreign staff. This man has been in ^{university} ~~university~~ employ for twenty two years to my knowledge, is a devoted Christian and a most trusted employe. As he boards the head warehouseman and some others, they also have a dining room down stairs. The second suite is given to the head gardener and his wife and the third suite to the tailor and his wife and child. This tailor is used by the faculty ladies and the students, and while he is not in University employ we could not get along here without a tailor. Under the tailor has been the laundry man who washes the students clothes. Of course he is not in University employ either, but the students need to have their clothes washed, hence the man. But this week I have been so crowded for room I have had to order him out and have given his suite to the Chemistry stock room clerk and a plant collector belonging to the Botany department. In the next suite is our new book keeper who has joined our staff only this week.

We have about ten cabinet makers who are here making things for the new science building.

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and I have had to find them ³ big rooms and
a kitchen and then two adjoining rooms for
our own dormitory coolies.

Among all these families are several children
of school age and for some time our ladies have
felt we should have a school for them. So
at present some of the ladies are negotiating with
a Chinese lady to come down and teach the
children. They are hesitating, for the expense
is rather high and since the University has
no budget for that, it falls on the faculty.
If the plan goes through I shall have to find
two more rooms, one for the school and one for
the teacher and then there is the school
equipment! Where to find the rooms I cannot
tell. Then I have a request from the University
Y. M. C. A. for two rooms - a game room and a
committee room, and a request from the Student
Republic for a room in which their Cabinet can
hold its meetings, both very reasonable requests,
but I cannot manufacture rooms.

It will be evident from the foregoing

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that we are in desperate need of more rooms. We would release the rooms in the temporary buildings now occupied by students, and these rooms could be given up to some of the purposes suggested and to the greatly needed extension of some of our recitation rooms which are too small.

Another problem that is causing us great anxiety is the library. As Jones Hall nears completion the science men have made it known that they cannot do their work unless the science books are much nearer than the present library, so they proposed to move the library to Jones Hall. After a long discussion this was decided upon, but while it seems necessary, it creates a difficult situation. For it leaves all the other departments - History, Philosophy, Psychology, Education, French, Eng. Lit, Bible, Sociology etc. without a library until they climb away up to the science building. We could not afford to divide the library and run two libraries, so about one half of the students and faculty must be greatly inconvenienced. To me the most important reason for moving

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the library is to get the books out of the present building which is an old wooden structure that could easily catch fire and burn in a few minutes. We have a valuable library and it ought to be properly housed. The only available room in Jones Hall for the library is a basement room which I think has not nearly enough light. It is all a makeshift, you can see, and brings to the fore once more the question of a permanent library building. A combination could be made of a library and administration building. At present the Dean is in one place and I in another and my secretary in another, though fortunately near. The Dean's office is farther away and makes it difficult to confer with each other. The answer to all this is \$40,000 gold for a library and administration building. These two buildings I have suggested are very urgent needs. We cannot live much longer in this haphazard fashion without reducing the morale of both faculty and

students.

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Another one of our needs has pushed itself to the front very persistently this summer. Our reservoir runs dry in the autumn. This is true practically every year. This summer we have had a severe drought and some of the faculty urged me to postpone opening the University until October. This was such a serious matter that I would not consider it and instead prayed for rain, as we had been doing. Well, the rain came, enough to get us started, but every autumn there are several very dry months. Last year this caused us great expense and annoyance, particularly by our inability to flush toilets, a serious matter in a building where we have 100 students. Of course the same was true in our homes. Last year Mr. Whiant, our construction engineer, urged me very strongly to get a pump, so that during the dry season we could pump water from the river to our reservoir. This would involve a little house for the pump and a tremendous length of pipe. The total cost would be at least \$1,500 gold. Not having the money, I did not buy the pump, and here we are again facing

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the same situation.

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I think there is scarcely a day passes when I don't have demands for money for one reason or another. If I have money of my own I use it, if I don't I try to beg it, and if these fail I say "no," which is most of the time. Knowing the interest and devotion of our Trustees I have tried not to nag them for these constantly recurring needs. These that I have mentioned to-day are larger needs which cannot possibly be met here, so I have thought if you would send a copy of this letter to each of our Trustees it is possible some of them might be in a position to help us, for certainly these needs are very urgent.

I have failed to get a teacher for Social Science, as we are without a man in this department this term, since Mr. Reff left in June.) We want a Chinese. I am so tied down with teaching - I have at least one class every day - that I cannot get away or I think I could find a man in either Shanghai or Peking. I

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tried to get one by correspondence ~~from~~ ^{SEP 14} 1926 Peking, but failed. This lack has hurt us, and some of our best students have left us for just this reason.

Mr. Blakney and family arrived yesterday. They are to live with us until February, when we hope the Harriman house will be finished. The Sites will go into that and the Blakneys into their house, which is much larger. You can imagine it is not easy to accommodate such a large family, for they need two bedrooms and a study, which leaves us without enough rooms for the guests we ordinarily have. This autumn we expect Professor and Mrs. Karl Harrington to whose coming we are looking forward with great pleasure. Next week we expect Earl Crauston and two Chinese young men he is taking from New York to West China University. We shall have to borrow a room from our nearest neighbors to put them up.

As far as the political situation is concerned, we don't know what a day may bring forth. It is no use trying to prophesy, for there are too many "ifs". We can only hope and pray that nothing will interfere with our work.

This term we had 84 applicants for entrance to the freshman class. Of these we have admitted about

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130, not a large percentage. The reason is that there are almost no schools up to standard except the mission schools. Our largest mission school is also below standard, so that usually we can take only one or two from over 20 candidates. They are trying hard to come up but the principal has a hard time because they are under staffed. However, they are improving. It is only this situation and our determination to maintain our standard that keeps us from being completely swamped. I should be forced to bombard the Trustees for buildings if we could take even the majority of those who apply.

To-morrow at the first vesper service of the term I am to preach. Because of the peculiar situation in China to-day, I am taking as my text "that in all things He might have the pre-eminence." In a voluntary Bible class of sophomores which I am taking, we shall study Wright's "The Will of God and a Man's Life Work."

I am very glad Mr. Blakney was present at the Trustee meeting in June. He was very

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greatly impressed with the interest and earnestness and devotion of the Trustees. He told me last evening that when he thought of that group of busy men giving so generously of their time and of their money to the University, without the satisfaction of seeing what is being accomplished, it all made him feel afresh that if there was anything in which he could serve it would be a privilege to do it. This pleases me greatly, for it only re-iterates what I told the faculty on my return a year ago. Blakney is a strong and influential man. I was pleased to learn that in a graduate course in Mathematics which he took at M. I. T. this spring, of the ten men who began the course he was the only one who finished. Mr. Johnson, who gave the money for the Mathematics chair, would be pleased to know this, I am sure.

I must close, but shall write again soon to let you know how things are going.

With all good wishes

Cordially yours

John Gowdy



學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

Sept. 29, 1926.

My dear Eric North:-

The enclosed will explain itself -
Bedreant's letter to me and a copy of my reply to him,
also Dr. Beard's letter in reply to mine, after he had
read Bedreant's. I thought it best to send the
originals to you in case he might make trouble.

I should say that I think the Trustees should
pay his medical bills and his fees, simply

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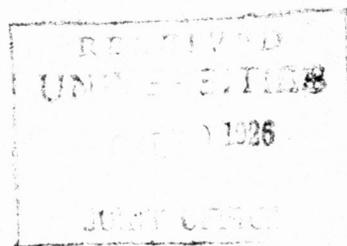
because they were promised. I will write you within
a few days on this matter of contracts which have
not been sufficiently explicit.

Cordially yours

John Cowley.

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1926



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FUKIEN

October 11, 1926.

My dear Dr. North:

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B' I have been spending considerable time today in studying again the letters received from you during the summer, including the financial statement. The effect it has on me is to make me feel I ought to start for America at once. I cannot bear to think of facing two years hence, when I am due to be home on furlough, another piled up debt. Unless the Trustees are able to do something, about \$5,000 gold a year will be ^{added} to that part of the debt I did not provide for. One thing I would like to say with all possible emphasis and that is that the \$35,000 of the Jones money which goes into the science building to release a similar amount of the C. M. B. must be allocated to endowment as agreed. We cannot face them at the end of the present five year's agreement, Dec. 31, 1928, without a clean sheet. They are deliberately planning to do less and less for these Universities, and they will not be encouraged if we have not kept faith with them. Two years and a half ago I could go before them and make a clean breast of the whole situation, as I had no share in bringing it about. It was easy, under those circumstances to crave their indulgence. They were most kind and considerate. Having given us five years to get straightened out they will expect us to measure up.

Unfortunately our agreement with them terminates about the middle of my furlough, when I shall be in America, and that causes me much anxiety. I am sure I could do much more with Dr. Houghton and Mr. Gee than I could with the people in the New York office. Yet the recommendation which they make from Peking is almost sure to be approved in New York. I had known Dr. Houghton and Mr. Gee for many years before I had any official relations with them so it is very easy for me to talk with them. They were very frank in stating that they would make no promise of any kind as to what might happen after the present five years agreement should terminate. It seems to me I must be here at that time. Should I stay over until after January 1, 1929? Can you continue to exist financially in the New York office if I delay my home coming? You see I am assuming I might get some money to relieve the situation if I were home, which, of course, might not be true at all.

D One other thing is most urgent and that is another dormitory. Both last term and this the number of students - 150 - is beyond our normal capacity yet, out of about 90 new applicants this term we admitted only about 30. We have had to put three students into a number of rooms designated for only two. To put into a room an extra bed and desk and book case and wardrobe, makes a very tight situation! Of course the students don't like to be so crowded. I am hoping to relieve the congestion somewhat by making students rooms out of the old laboratories when the new Jones Hall is ready for occupancy. We entered upon this term with considerable trepidation because of the extremely difficult political situation. Chiang Kai Shek of Canton was on his victorious march up into Central China, and it seemed to us inevitable that he must include Fukien in his plans of conquest. If successful, he would establish a Red government, probably, such as he has in Canton. Now his progress has been stopped in Kiangsi by Sem Chuang Fang, and what might happen now is that his defeated army should come this way. That would mean looting. I have been anxious to go to Peking to see if I could find a Social Science teacher, but I don't want to be away from here if Chiang Kai Shek comes. What we seem to be facing, as far as Chinese teachers are concerned, is to give them the same salaries as the foreigners. All my efforts last spring failed to bring us a man, though I was in communication with two of our own old students who were about to return from America. One, with a Ph. D. asked more

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salary than any foreigner on the staff receives, though he is unmarried and without experience, except a year of teaching in Ohio State University. I refused. Such men can be had only in America, Shanghai and Peking. I would much prefer to have a man whose character I know. If a man can be found we must have him for next term. We were compelled to drop our advanced courses in Social Science this term. Several of our best students left, and those who returned who are majoring in the subject are naturally, not very happy.

It looks now as if we could not succeed in getting Mr. W. Y. Chen, whom I have been trying to get for several years for the department of religion. He would take Mr. Miner's place. There is very strong opposition in the Methodist Mission and in the church which he serves. He is the outstanding preacher in the conference, so, many feel he should not be taken away from regular preaching. I do not feel like getting another foreigner in his place, and I know of no other Chinese. However, I shall not come to any decision until Conference. A man without preaching experience is of no value to us, and of course, he must be an outstanding man. If we were to take one of our own students and educate him and send him out for a few years experience, the same objection would be raised, so it is difficult to meet the situation.

Now that Mr. Bedient is off our list I should like to have Mr. Blakney become one of the six science men whom the C. M. B. support in part. Mr. Blakney's outcoming and salary from now on can be charged against that. I want to be sure that every cent of that money is spent at the termination of the contract.

Do you suppose it would be possible for you to get Kelloggs outcoming, \$3,000 Max., from the Methodist Board? It would be no use to refer it to the finance committee here, because they have provided for no outcoming for the past two years. The Board has found the money in some special way.

An advance in salary was suggested to me a short time ago, due to the greatly increased rate of living. Since I returned a year ago, servants wages have been raised twice. I think I'll wait for greater pressure before recommending it. All Chinese salaries have had to be advanced. This is just a suggestion that you may know what to be looking for.

I sent to Bishop Hind the copy of your letter to Dr. Lankester, and I enclose his reply. It is not very reassuring as to amount. It is quite possible that a reply has come to your letter.

(Could you bring together the executive committee or a small group of those in New York to decide when you want me to come home?) I should like an answer to this as soon as possible. Please don't think there is plenty of time because it is nearly two years away. For instance, not owning a cottage at Kuliang makes it necessary for us to plan a year ahead if we wish to have a house there. So, if it seems best to you that I should stay here to negotiate with the C. M. B. in Peking, after January 1, 1929, I am perfectly willing to do so, only I should like to know as early as possible, My regular furlough is due in June 1928.

In making out future contracts, they ought to state definitely that one years furlough will be given from the date of leaving the field. Moreover, if medical bills are included, I don't see how any discrimination in favor of one kind of bill against another can be made. If confinement cases are not to be included, then the statement should so declare. Moreover the contract should state distinctly that if a man is not to return to the University, no tuition will be paid for him. Last year when Mr. Blakney returned to America and sent to your office his request for tuition,

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OCT 11
1926

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as his return was then doubtful, I myself wrote him that the money would have to be paid back if he did not return to the University. When a man goes home after five years here, the assumption is that he has not very much money, and of course he will ask for all he can possibly get. Contracts should also state that if a man is not returning to the University his salary ceases as soon as he begins to earn. It might be that he would not plan to study at all if a good opening presented itself.

Will you please send me a copy of the agreement with the China Medical Board? The sum they promised to pay each year for running expenses decreased gradually, thus increasing our share. Instead I have each year taken one fifth of the sum, so that our total would be more evenly distributed through the five years. Would this account, in part, for the discrepancy. I refer to the \$5,000(?) for the three science departments.

We have had a drought for months and are having a distressing time to get water. The stream that gives our water supply has been practically run dry for weeks, so our reservoir is empty. In my own house we've had no running water for a long time, and it has to be carried a tremendous distance, which is very expensive. We shall have to instal a pump to get water from the river during the dry season. For a year Mr. Wiant has been urging this. The total cost will be about \$2,800 Mex., \$1,400 or \$1,500 gold, according to exchange. It will be necessary to do this, if we run at all. The faculty urged me to delay opening this fall because of the drought, but I refused, as I think I wrote you.

Hall.
We have set December 4 for the dedication of Jones Our Methodist annual conference will be in session and we shall hope to bring the preachers and missionaries down in a body on launches and houseboats. I want to make it a big occasion. It is an unusually beautiful building and I am only sorry Bob Jones cant come out for the dedication as I urged.

I wrote him about spending \$2,500 gold extra to finish the attic, which had not been originally planned, but which has become necessary through expansion. He replied that he could not at present promise that money, but would take the matter up with me again at a later date. I think we shall get it, though I think it would not be wise to say any more about it now while he is still paying \$15,000 a year.

Do let me hear from you as soon as you can conveniently, about the date of my homegoing.

With all good wishes

Cordially yours,

(Signed) JOHN GOWDY.

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

州福國中

Oct. 11, 1926.

My dear Dr. North:-

I have been spending considerable time to-day in studying again the letters received from you during the summer, including the financial statement. The effect it had on me is to make me feel I ought to start for America at once. I cannot bear to think of facing, two years hence, when I am due to be home on furlough, another piled up debt. Unless the Trustees are able to do something, about \$5000 gold a year will be added to that part of the debt I did not provide for. One thing I would like to say with all possible emphasis and that is that the \$35000 of the Jones money which goes into the science building to release a similar amount of the C. M. B., must be allocated to endowment as agreed. We cannot face them at the end of the present five years' agreement,

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OCT 11 1926

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Dec. 31, 1928, without a clean sheet. They are
 deliberately planning to do less and less for
 these universities, and they will not be encouraged
 if we have not kept faith with them. Two
 years and a half ago I could go before them
 and make a clean breast of the whole situation,
 as I had no share in bringing it about. It
 was easy, under those circumstances to crave
 their indulgence. They were most kind and
 considerate. Having given us five years to get
 straightened out they will expect us to measure
 up.

Unfortunately our agreement with them terminates
 about the middle of my furlough, when I shall
 be in America, and that causes me much
 anxiety. I am sure I could do much more with
 Mr. Houghton and Mr. Gee than I could with
 the people in the New York office. Yet the
 recommendation which they make from Peking
 is almost sure to be approved in New York.
 I had known Mr. Houghton and Mr. Gee for many
 years before I had any official relations with them
 so it is very easy for me to talk with them.
 They were very frank in stating that they would

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OCT 11 1926

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make no promise of any kind as to what might happen after the present five years agreement should terminate. It seems to ^{me} I must be here at that time. Should I stay over until after January 1, 1929? Can you continue to exist financially in the New York office if I delay my home coming? You see I am assuming I might get some money to relieve the situation if I were home, which, of course, might not be true at all.

One other thing is most urgent and that is another dormitory. Both last term and this the number of students - 150 - is beyond our normal capacity. Yet, out of about 90 new applicants this term we admitted only about 30. We have had to put three students into a member of rooms designed for only two. To put into a room an extra bed + desk + book case + wardrobe, makes a very tight situation! Of course the students don't like to be so crowded. I am hoping to relieve the congestion somewhat by making students rooms out of the old laboratories when the new Jones Hall is ready for occupancy.

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We entered upon this ~~term~~ ^{Oct 11} with considerable ⁽⁴⁾ trepidation because of the extremely difficult political situation. Chiang Kai Shek of Canton was on his victorious march up into Central China, and it seemed to us inevitable that he must include Fukien in his plans of conquest. If successful, he would establish a Red government, probably, such as he has in Canton. Now his progress has been stopped in Kiangsi by Sun Chuang Fang, and what might happen now is that his defeated army should come this way. That would mean looting. I have been anxious to go to Peking to see if I could find a social science teacher, but I don't want to be away from here if Chiang Kai Shek comes. What we seem to be facing, as far as Chinese teachers are concerned, is to give them the same salaries as the foreigners. All my efforts last spring failed to bring us a man, though I was in communication with two of our own old students who were about to return from America. One, with a Ph. D. asked more salary than any foreigner on the staff receives, though he is unmarried & without experience, except a year of teaching in Ohio State Univ. I refused

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OCT 11 1926

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Such men can be had only in America, Shanghai and Peking. I would much prefer to have a man whose character I know. If a man can be found we must have him for next term. We were compelled to drop our advanced courses in Social Science this term. Several of our best students left, and those who returned who are majoring in the subject are naturally not very happy.

It looks now as if we could not succeed in getting Mr. W. Y. Chen, whom I have been trying to get for several years for the department of religion. He would take Mr. Miner's place. There is very strong opposition in the Methodist Mission and in the church which he serves. He is the outstanding preacher in the conference, so many feel he should not be taken away from regular preaching. I do not feel like getting another foreigner in his place, and I know of no other Chinese. However, I shall not come to any decision until Conference. A man without preaching experience is of no value to us, and of course, he must be an outstanding man. If we were to take one of our own students and educate him & send him out for a few years experience, the

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OCT 11 1926 [6]
same objection would be raised, so it is difficult
to meet the situation.

Now that Mr. Bedient is off our list I
should like to have Mr. Blakney become one of the
six science men whom the C. M. B. support
in part. Mr. Blakney's outcoming and salary
from now on can be charged against that. I
want to be sure that every cent of that money
is spent at the termination of the contract.

Do you suppose it would be possible for you to
get Kellogg's outcoming, \$3000 max, from the
Methodist Board? It would be no use to refer it
to the finance comm. here, because they have
provided for no outcoming for the past two years. The
Board has found the money in some special way.

An advance in salary was suggested to me a
short time ago, due to the greatly increased rate of
living. Since I returned a year ago, servants' wages
have been raised twice. I think I'll wait for
greater pressure before recommending it. All Chinese
salaries have had to be advanced. This is just
a suggestion that you may know what to
be looking for.

I sent to Bishop Hind the copy of your
letter to Dr. Lankester, and I enclose his reply.

are not to be included, ~~Oct 41~~ ¹⁹²² statement should
so declare. Moreover the contract should state
distinctly that if a man is not to return to
the University, no tuition will be paid for
him. Last year when Mr. Blakney returned to
America and sent to your office his request for
tuition, as his return was then doubtful, I
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to be paid back if he did not return to the
University. When a man goes home after five
years here, the assumption is that he has not
very much money, and of course he will ask for
all he can possibly get. Contracts should
also state that if a man is not returning
to the University his salary ceases as soon as
he begins to earn. It might be that he
would not plan to study at all if a good
opening presented itself.

Will you please send me a copy of the agree-
ment with the China Medical Board? The sum
they promised to pay each year for running
expenses decreased gradually, thus increasing our
share. Instead I have each year taken one

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fifth of the sum, so that our total ⁹²⁶ would be
more evenly distributed through the five years.
Would this account, in part, for the discrepancy.
I refer to the \$8000^(?) for ~~each~~ the three
science departments.

We have had a drought for months and are
having a distressing time to get water. The
stream that gives our water supply has been
practically run dry for weeks, so our reservoir is
empty. In my own house we've had no running
water for a long time, and it has to be carried
a tremendous distance, which is very expensive.
We shall have to instal a pump to get water
from the river during the dry season. For a
year Mr. Wiant has been urging this. The
total cost will be about \$2800 Mex., \$1400 or \$1500
gold, according to exchange. It will be necessary
to do this, if we run at all. The faculty urged
me to delay opening this fall because of the
drought, but I refused, as I think I wrote you.

We have set Dec. 4 for the dedication of
Jones Hall. Our Methodist annual conference will
be in session and we shall hope to bring the
preachers and missionaries down in a body on

OCT 11 1926

launches and houseboats. I want to make it a big occasion. It is an unusually beautiful building and I am only sorry Bob Jones can't come out for the dedication as I urged.

I wrote him about spending \$2500 gold extra to finish the steeple, which had not been originally planned, but which has become necessary through expansion. He replied that he could not at present promise that money, but would take the matter up with me again at a later date. I think we shall get it, though I think it would not be wise to say any more about it now while he is still paying \$15,000 a year.

Do let me hear from you as soon as you can conveniently, about the date of my homegoing.

With all good wishes

Cordially yours

John Gowdy

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*Secretary Goudy
through Mr. & Mrs. Jones
Allison and
Borse District Preachers
Soloko Church*

FUKIEN CHRISTIAN UNIVERSITY
Foochow, China

FUKIEN

*F
Goudy*

October 19, 1926

Dear Friends:-

I had hoped to get this and other letters off during the summer but things were in such a state of flux that it was almost impossible to say anything definite.

We had had a good year, with a minimum of trouble, and a fine spirit of co-operation manifested between students and faculty.

On the campus, two new faculty residences were completed during the year and a third residence was begun. In addition, a new reservoir was built to make a little more sure our water supply. It will also be necessary to install a pump and motor to bring water from the river during the long autumn drought. Just at present we are having a distressing time to obtain water. For months there has been very little rain, and there is consequent serious injury to the crops. The stream on which we depend for our water supply has almost run dry. Last year our construction engineer told me our reservoir could not supply us with enough water and urged me to get a pump and motor. But I did not have the \$1500 necessary, so I refused. I fear we shall be forced to do it if we are to run at all.

On April 9, we turned on the electric light for the first time and it has been a source of great comfort and convenience. We feel very grateful to the friends who made this possible. What looms above and beyond all else on the campus is the Edwin C. Jones Memorial Hall. Outside, the building is completed and the work on the interior finish is being rushed, in the hope of having it ready for dedication on Dec. 4. This is a modern, fireproof science building, four and a half stories high. It is in the Chinese style of architecture and is one of the most beautiful buildings I know of anywhere. It is the gift of Mr. and Mrs. Robert T. Jones in memory of their brother, our late President, Edwin C. Jones. The two lower stories are built of granite and the three upper stories of brick. The floors are of re-inforced concrete and the stairs of stone. The proportions of the building seem to me to be perfect. We hope to occupy it by the end of this year.

I must confess we came to the beginning of this term with great trepidation. There were several influences at work that might cause us endless trouble. First, political. When the term began, General Chiang Kai Shek was well on his way in his conquering march from Canton up to Hankow in Central China. Having taken Hankow and Hanyang and having driven out General Wu Pei Fu, it seemed as if nothing could stop him. He must inevitably include our province of Fukien in his march. Would he come here and establish a Red government, such as has controlled Canton for the past year, with all its repression of religious activities in Christian schools? Would labor have absolute control as in Canton, making such demands that our budget could not possibly meet them? For the present his progress has been stopped.

Then there was the strong anti-foreign and anti-Christian pro-

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paganda. The anti-foreign propaganda is directed chiefly against the British, and the only Britisher we have on our staff, Professor Martin, is most popular with the students, giving, as he does, himself and all he has to them and their interests. Mrs. Martin is equally devoted. So there has not been a suggestion against them. As for the anti-Christian propaganda, I am very glad to say, it seems to have spent its force here. This term we have more than half the student body engaged in voluntary Bible classes. There is one freshman class with over thirty enrolled. The sophomore class has twenty enrolled. Then there is another class of fifteen students, interested in Christianity and receiving training with a view to baptism and church membership. In addition there is a voluntary Bible class of fifteen juniors and seniors, conducted by Professor Beeman.

Under the influence and organization of the University Y.M.C.A. a Sunday School for village children is held in the chapel on Sunday morning. Miss Asher, my secretary, is in charge of this, with several student assistants. On Sunday afternoons three groups of students go out to three nearby villages to preach. So, there is more definite and purposeful Christian activity in the University this term than I have ever known. I am very happy to be able to report that in the learner's class which I conducted last autumn and winter, was a freshman whom I later baptized and took into the Church. At the end of the academic year he stood at the head of the whole University in scholarship. He seems to be thoroughly interested. He was a member of Mrs. Gowdy's voluntary Bible class all through his freshman year, and now he is in my Bible class. We are studying as a text "The Will of God and a Man's Life Work", and I am hoping and praying it may have a deep influence upon him and many others.

We are really in desperate need of another dormitory, which would cost \$40,000, and would accommodate one hundred students, with a dining room in the basement. At present fifty of our students are in the old ramshackle buildings that were put up as a temporary expedient five years ago, to be used only while permanent buildings were being erected. I have a constant fear of fire in these buildings. But the money for a new dormitory has not yet appeared. It will be two years, possibly more, before I go home, and even if the money could be obtained then, it would take two more years to erect the buildings. We are crowded much beyond capacity now and have had to put three students in many rooms intended for two. An extra bed, desk, bookcase and wardrobe put into a room squeezes things rather tight, particularly when an extra man goes with those things. This term we had about ninety new applicants for entrance, of whom we admitted about thirty.

I presume we shouldn't complain at prosperity. I think I can honestly say we are prosperous in everything except finances, and there we are decidedly short.

I am very grateful to the friends who are keeping up their annual contributions and making possible this work which I believe to be a great contribution to the Kingdom of God in China. Will you add to your gifts your prayers that in an even greater measure the University may do the work for which it was founded.

Very cordially yours,

John Gowdy

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OCT 21 1926

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a general letter to a large number of our contributors. I have also written a great many personal letters. I'll do my best to keep up with the very great correspondence I have. You see, as I wrote Dr. Chamberlain, I am practically without a secretary and my very great correspondence has to be done almost entirely by pen. Miss Asher has a multiplicity of duties that keep her fully occupied. (When it becomes absolutely necessary for me to keep a copy of an important private letter I dictate it to Miss Asher; otherwise I write all myself.) In addition I am teaching two courses in history which give me classes five days a week, I have a voluntary Bible Class and a Probationers' class, and a students' prayer meeting & faculty prayer meeting to attend. No matter what kind of doings the students have they expect the President to attend. I am not complaining for I am not overworked, but my time is fully and I feel often unwisely occupied. I realize that to ask for the help I need would mean adding

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OCT 21 1928 [37]

to a debt which I must raise, and
get along at a starvation rate than do that.
We cannot get on much longer without a
woman to assist in the English department,
correcting essays, and a man to teach history.
Dr. Scott helps with the history and he will
return to America at the end of this academic
year in June. Then I shall be the only dependence
in the history department. I am already tied
down so that I cannot leave the place for
more than a few hours.

Walter Lacy is without a secretary, so Miss
Aster goes up and helps him one day a week
in return for which he gives me one day a week
down here as treasurer. Of course what we
need is a business manager to attend to a
thousand things that are now divided among
the members of the faculty and which don't
make them any too happy. We are living a
hand-to-mouth existence which is very annoying,
but, of course, we recognize its necessity. I know the
Trustees are doing their utmost, so no one
has any ground for complaint. In an institution,

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However, as poorly equipped as I am, there is scarcely a day passes that I don't have demands for something which I must refuse because of lack of funds. This I feel most keenly, for I have a feeling that the faculty think my job is to supply the money and that I am falling down on it. However, that is one of the things to be

endured.

The general letter which I am about to send out I am having typed in Toochow by the Methodist typist. Of course this is rather a wooden way to do things but it is the only possible way under the circumstances. I quite realize, however, that you ought to be kept supplied with interesting material and I'll do my best to see that this is done.

Cordially yours
John Gowdy

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NOV 20 1926
JOINT OFFICE

Foochow, Chiung **FUKIEN**

Nov. 7, 1926.

Mr. Eric M. North

New York.

Dear Mr. North:-

Your letter of Sept. 29 reached me last evening and I hasten to reply.

You have probably gathered from a recent letter of mine that my reason for not dictating letters is not due to any aversion to dictating, but because "I do not have the opportunity. As I wrote you, I am practically without a secretary as Miss Asher has so many other duties.

It is evident from your letter that you are tired with me and probably with good reason. However, I am doing the best I can. Conditions are not easy at this end and more than once this year I thought I had reached the limit of endurance.

F Your recent letters to Mr. Lacy and me, combined with this report received last evening, make me feel that we must be doing something immediately for Fukien. I, of course, approve of the co-operative campaign, but I also realize it is beset with so many difficulties

NOV 7 1926
that it will take a longer time to get it into
action than we can wait. More than once this year
I sat down to write you that I felt I must return
to America to try to secure some funds, but I could not
bring myself to do it, for I do have an aversion to
that kind of work and I consoled myself by saying
that if it were absolutely necessary for me to go,
the suggestion would come from the Trustees.

I agree with you that "Fickler must somehow
find a way to maintain a more systematic and steady
effort to gain additional funds which are so greatly
needed." For the length of time I was home, a fairly
good constituency was worked up, but it needed
some one on the job there to keep in touch with
these people and develop more of them. I am
convinced that some one is needed in the
New York office all the time. Any good man
would at least bring in many times the expenses of
his office. But such a man should know the University
and I know of no one available who does.

Funds are more urgently needed than you realize.
I insist here upon the departments living within their
budgets, but the appropriations are so scanty that
it is almost impossible to do so. Just at present, in
equipping Jones Hall, Biology has already overdrawn
its equipment appropriation for the five years, more
than two of which have yet to run. Careful investigation

NOV 7 1926

shows they absolutely need everything they have ordered. Nevertheless, I told them to stop. Chemistry, if it is not already overdrawn, will be so when the things already ordered are completed. Physics is in better shape because it was given half the total sum and at my earnest solicitation has spent very little of it, as I urged them to hold off until 1927 when we would again begin to receive from the China Medical Board. During the next two years, however, before our contract with the C. M. B. expires, they will need all this money, several thousand dollars. I do not remember the exact amount and I do not have the figures here, as I am writing in bed where I am laid up for a few days.

Malaria is so bad at the University that Dr. Gossard, our University physician, has told Mrs. Metcalf her baby can't live at the University any more. She has been in Foochow with the baby for two weeks. This simply means that Dr. Metcalf will not come back after furlough, unless something is done, and in many ways he is one of the very best men we have. So we are instituting a malaria campaign.

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NOV 7 1926 [47]
Of course there are no funds for ~~such~~ things, so I
guaranteed \$450 as a starter. There is scarcely a
day I am not called upon to provide money for
something not in the budget, either because it could
not be preserved, like this campaign, or because the
appropriations are too small. There are many other
things here absolutely imperative that are being
neglected for lack of funds. One of our houses is being
ruined because the roof of a screened in porch leaks
very badly. Last year we fixed the roof of one of
the other houses. This year we had to do all the
mosquito screens with "tung oil" to preserve them. The
malaria campaign includes screening the long row
of houses for our workmen, so many of whom are
carriers of malaria. These things will far more than
use up our repairs appropriation so that porch roof
must go over until next fall. It is poor economy,
but seems to be inevitable under the circumstances.

I need not begin an enumeration of the things we ought
to have, only I want you to understand that we here
are co-operating in every possible way to keep down expenses.
You can't send us money which you don't have. The one
hopeful thing about it all is that the students are
coming, more than we can accommodate, and we are giving
them a good education and maintaining high standards
of scholarship. A decidedly Christian atmosphere is
everywhere about the institution and a good many

non-Christians are genuinely interested. My learner's class has fifteen in it and my own voluntary Bible class (sophomores) has twenty one. It seems to me that more than ever before, the University is doing the thing it was founded to do - raising Chinese Christian leaders.

I wonder how Harry Caldwell would do for our money raiser. He is at home now, most anxious to return to China, but, owing to lack of funds he cannot. He has a greater reputation for raising money than any man we have had in our mission. He is full of enthusiasm. It seems to me it would pay to try him for a year or two. I'll enclose a note for you to send him, if you think it wise to engage him.

I wish we could talk through some of these things, but, of course, we cannot. We'll just have to trust each other and be as sympathetic as possible. I know your job is not easy. Either the Trustees or I should furnish you with the money you are called on to produce, and it is our failure to do so that causes most of your trouble and anxiety. On the other hand, the Trustees all have something else to do, are all very busy men, and, of course, I, too, have something else to do, so we cannot give ourselves to the raising of money. So we shall simply have to

be so patient and sympathetic as we can with each other.

Cordially yours

John Gowdy

P.S. Rev. Harry R. Caldwell may be reached through the Board of Foreign Missions.

JG

NOV 7 1926

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FUKIEN
Fukien Christian University

FOOCHOW, CHINA

(Incorporated in New York, U. S. A.)

American Office

150 Fifth Avenue, New York, N. Y.

PRESIDENT OF THE UNIVERSITY

JOHN GOWDY

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ERIC M. NORTH,
ASST. SECRETARY
ASST. TREASURER

TRANSFER

November 8, 1926

To the Trustees of Fukien Christian University:

You will be interested in sharing with me the following letter from President Gowdy. I am sure you will appreciate the problems with which he is faced.

Cordially yours,

Eric M. North
Assistant Secretary

---0---

Foochow, China
Sept. 18, 1926

My dear Eric North:

The past few days have been occupied with entrance examinations and registration, and classes begin this morning. I have been under the usual pressure that comes at the beginning of every term to find rooms for the various activities of the college, only this time it has been much worse than usual. I think it might give the Trustees a little better idea of our situation if I were to try to describe our community and its growing needs. Let me begin at the first house in the row of temporary buildings. These buildings are two rooms deep. The first suite down -stairs is given up to a servants' club. These are chiefly our family servants, but those in the University employ are equally welcome. At first we found it difficult to get servants to come to this isolated place. There was nothing to interest or amuse them and the inevitable result was that they fell victims to that commonest of all Chinese vices - gambling. This often involved dismissal so there was a constant turmoil. One of the faculty ladies suggested a club, so one evening the servants were all invited to our house and served with tea and cakes and the plan laid before them. They were delighted and at once proceeded to organize, electing president, vice-president and secretary-treasurer. This has been, on the whole, a great success. One room is devoted to games and the other to a night school in which the University students do the teaching, of course without pay. The faculty families try to dine early so that the servants may be at their club by 8 o'clock. Two afternoons a week from 2 to 4 they are free to go and they have chosen to spend the time in playing football on the athletic field, which, at that time is not being used by the students. In these various ways they find legitimate and wholesome outlets for their energies. They themselves have made rules prohibiting gambling. Once when some of the University coolies broke the rules and were caught gambling,

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the president of the club, a cook, went in and seized the gambling paraphernalia, confiscated it and brought it to Mrs. Gowdy to be demolished. All this has immeasurably increased the self respect of the servants and now there is a great demand for servants to come to the University.

The next suite of rooms is given up to the night watchmen and the third suite to messenger's family. Our messenger goes to Foochow every day in the University sampan and brings back the mail, does errands and brings food for the faculty families. Upstairs, above the messenger, is the printer's family, the printing being done for our department of Chinese, and the other rooms upstairs are given, one suite to the head plumber's family and the other to the assistant plumbers and the building inspector.

In the next building the dining room occupies the ground floor while upstairs is given over to the cooks and their assistants and to the coolies who look after the University grounds.

In the third building upstairs the first suite goes to Mr. Ding, who teaches Chinese to our foreign staff. This man has been in mission employ for twenty-two years to my knowledge, is a devoted Christian and a most trusted employe. As he boards the head warehouseman and some others, they also have a dining room down-stairs. The second suite is given to the head gardener and his wife and the third suite to the tailor and his wife and child. This tailor is used by the faculty ladies and the students, and while he is not in University employ we could not get along here without a tailor. Under the tailor has been the laundry man who washes the students clothes. Of course he is not in University employ either, but the students need to have their clothes washed, hence the man. But this week I have been so crowded for room I have had to order him out and have given his suite to the chemistry stock room clerk and a plant collector belonging to the Botany Department. In the next suite is our new bookkeeper who has joined our staff only this week.

We have about ten cabinet makers who are here making things for the new science building and I have had to find them two big rooms and a kitchen and then two adjoining rooms for our own dormitory coolies.

Among all these families are several children of school age and for some time our ladies have felt we should have a school for them. So at present some of the ladies are negotiating with a Chinese lady to come down and teach the children. They are hesitating, for the expense is rather high and since the University has no budget for that, it falls on the faculty. If the plan goes through I shall have to find two more rooms, one for the school and one for the teacher, and then there is the school equipment! Where to find the rooms I cannot tell. Then I have a request from the University Y.M.C.A. for two rooms - a game room and a committee room, and a request from the Student Republic for a room in which their Cabinet can hold its meetings, both very reasonable requests, but I cannot manufacture rooms.

It will be evident from the foregoing that we are in desperate need of a dormitory. This would release the rooms in the temporary buildings now occupied by students, and these rooms could be given up to some of the purposes suggested and to the greatly needed extension of some of our recitation rooms which are too small.

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1926

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Another problem that is causing us great anxiety is the library. As Jones Hall nears completion the science men have made it known that they cannot do their work unless the science books are much nearer than the present library, so they proposed to move the library to Jones Hall. After a long discussion this was decided upon, but while it seems necessary, it creates a difficult situation. For it leaves all the other departments - History, Philosophy, Psychology, Education, French, English Literature, Bible, Sociology, etc., without a library until they climb away up to the science building. We could not afford to divide the library and run two libraries, so about one half of the students and faculty must be greatly inconvenienced. To me the most important reason for moving the library is to get the books out of the present building which is an old wooden structure that could easily catch fire and burn in a few minutes. We have a valuable library and it ought to be properly housed. The only available room in Jones Hall for the library is a basement room which I think has not nearly enough light. It is all a makeshift, you can see, and brings to the fore once more the question of a permanent library building. A combination could be made of a library and administration building. At present the Dean is in one place and I in another and my secretary in another, though fortunately near. The Dean's office is farther away and makes it difficult to confer with each other. The answer to all this is \$40,000. gold for a library and administration building. These two buildings I have suggested are very urgent needs. We cannot live much longer in this haphazard fashion without reducing the morale of both faculty and students.

Another one of our needs has pushed itself to the front very persistently this summer. Our reservoir runs dry in the autumn. This is true practically every year. This summer we have had a severe drought and some of the faculty urged me to postpone opening the University until October. This was such a serious matter that I would not consider it and instead prayed for rain, as we had been doing. Well, the rain came, enough to get us started, but every autumn there are several very dry months. Last year this caused us great expense and annoyance, particularly by our inability to flush toilets, a serious matter in a building where we have 100 students. Of course the same was true in our homes. Last year Mr. Niant, our construction engineer, urged me very strongly to get a pump, so that during the dry season we could pump water from the river to our reservoir. This would involve a little house for the pump and a tremendous length of pipe. The total cost would be at least \$1500. gold. Not having the money, I did not buy the pump, and here we are again facing the same situation.

I think there is scarcely a day passes when I don't have demands for money for one reason or another. If I have money of my own I use it; if I don't I try to beg it, and if those fail I say "no", which is most of the time. Knowing the interest and devotion of our Trustees I have tried not to nag them for these constantly recurring needs. These that I have mentioned today are larger needs which cannot possibly be met here, so I have thought if you would send a copy of this letter to each of our Trustees it is possible some of them might be in a position to help us, for certainly these needs are very urgent.

I have failed to get a teacher for Social Science, so we are without a man in this department this term, since Mr. Neff left in June.

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NOV 8
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We want a Chinese. I am so tied down with teaching - I have at least one class every day - that I cannot get away or I think I could find a man in either Shanghai or Peking. I tried to get one by correspondence from Peking, but failed. This lack has hurt us, and some of our best students have left us for just this reason.

Mr. Blakney and family arrived yesterday. They are to live with us until February when we hope the Harriman house will be finished. The Sites will go into that and the Blakneys into their house, which is much larger. You can imagine it is not easy to accommodate such a large family, for they need two bedrooms and a study, which leaves us without enough rooms for the guests we ordinarily have. This autumn we expect Professor and Mrs. Karl Harrington to whose coming we are looking forward with great pleasure. Next week we expect Earl Cranston and two Chinese young men he is taking from New York to West China University. We shall have to borrow a room from our nearest neighbors to put them up.

As far as the political situation is concerned, we don't know what a day may bring forth. It is no use trying to prophesy, for there are too many "ifs". We can only hope and pray that nothing will interfere with our work.

This term we had 84 applicants for entrance to the freshman class. Of these we have admitted about 30, not a large percentage. The reason is that there are almost no schools up to standard except the mission schools. Our largest mission school is also below standard, so that usually we can take only one or two from over 20 candidates. They are trying hard to come up but the principal has a hard time because they are under-staffed. However, they are improving. It is only this situation, and our determination to maintain our standard that keeps us from being completely swamped. I should be forced to bombard the Trustees for buildings if we could take over the majority of those who apply.

Tomorrow at the first vesper service of the term I am to preach. Because of the peculiar situation in China today, I am taking as my text "that in all things He might have the pre-eminence." In a voluntary Bible class of sophomores which I am taking, we shall study Wright's "The Will of God and a Man's Life Work."

I am very glad Mr. Blakney was present at the Trustee meeting in June. He was very greatly impressed with the interest and earnestness and devotion of the Trustees. He told me last evening that when he thought of that group of busy men giving so generously of their time and of their money to the University, without the satisfaction of seeing what is being accomplished, it all made him feel afresh that if there was anything in which he could serve it would be a privilege to do it. This pleases me greatly, for it only reiterates what I told the faculty on my return a year ago. Blakney is a strong and influential man. I was pleased to learn that in a graduate course in Mathematics which he took at Massachusetts Institute of Technology this spring, of the ten men who began the course, he was the only one who finished. Dr. Johnson, who gave the money for the Mathematics chair, would be pleased to know this, I am sure.

I must close, but shall write again soon to let you know how things are going.

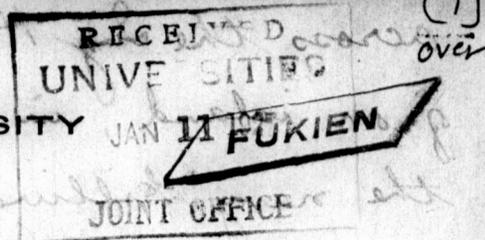
With all good wishes,

Cordially yours,
(Signed) John Gowdy

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT
室公辦長校



Dec. 10, 1926.

Dear Mr. North:-

On Dec. 6 I asked Mr. Lacy to send for the following cable - "Sbehlilyct vorvosuspyf"
"Notify family [families] of faculty. The situation is not considered as serious. Perfectly safe." I sent this because one of our families had evidently been stirred up by the accounts in the New York papers of what was happening in Foochow and cabled here to find if the people were safe. I am aware that you may not have the addresses of all the families but I shall send them to you soon so that in the event of another emergency you may notify the families upon hearing from me.

A week ago Foochow went over to the South, though the southern soldiers have not yet entered the city. The navy turned to the South. There has been no heavy fighting in the city, but on Tuesday of this week there was a battle just

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across the Sing Hok branch of the river, on the other side ^[27]
of our island, in which the northern soldiers defeated
the navy killing about 300 of the latter. The northern
soldiers, after the battle, looted and then burned
over fifty villages, so the people are reported to
be pouring into the city, by the hundreds, utterly
destitute.

During the past week the city has really been
largely in the hands of what is called the
student army, composed of about one hundred
boys and young men most of whom have been
expelled from mission schools for bad conduct.
Now that they are in power they are
intimidating the mission school students so that
the Anglo-Chinese College and the Y. M. C. A. School
have closed for a week. As to what conditions will
be placed upon us by the southern government
we don't know. They are having a meeting to-day of
the representatives of the various schools and to
this meeting the Anglo-Chinese College was asked to
send representatives.

Very strong anti-foreign propaganda has
followed the southern army on its way up the
coast. Our schools in the Kianghua region are all
closed. We are going on at the University here, unmolested,
due, I presume, to our isolation.

DEC 10 1926

Cordially yours
John Gowdy.

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

OFFICE OF THE PRESIDENT
室公辦長校

December 10, 1926

INDEXED

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

KGJ
attach

Your letter of November 4th reached me just a week ago. I have been in Foochow at Annual Conference or I should have replied earlier. As a matter of fact, I spent a whole forenoon in constructing an immediate reply, which was so unsatisfactory that I did not send it, and after that there has been no time until today.

I shall make no attempt to answer your letter as a whole, but shall try to answer your question as to why we drew on you for funds. Your instructions to Mr. Lacy were to draw only under specific instructions. Since you have been in the office we have put up a science building, three residences, electric light installation and a reservoir. For only one of these, I think the American Board house, have you given any instructions to draw. The science building alone will cost from \$110,000.00 to \$120,000.00 Mex. Having given no instructions, how did you think we were paying for this and all these other building projects? There is no use in fussing about who is right or wrong. That will not get us anywhere. I am very sorry to have caused you any embarrassment, but believe me, it is not easy sledding at this end. This is a word to notify you, since we cannot draw on you, that at least \$16,000.00 Mex. will be necessary for use here on building projects alone by the end of the third week in January. Jones Hall and the Harriman residence will both be finished about that time, and final payments must be made. The Construction Bureau deals entirely with Chinese contractors who must have all due bills paid up before the Chinese New Year, which comes about the first of February. The money for salaries, etc., must be in addition to this.

Besides, we shall need about \$7,000.00 Gold for scientific equipment during the next two years, according to our agreement with the China Medical Board. We might just as well spend this, for if we don't, we won't get it. I have been holding off the science men as much as possible until payments from the C.M.B. should again be due. I believe we have something like \$11,000.00 Gold coming during 1927. In view of the fact that we have had nothing from them for about four years, it is possible they might be willing to pay all of this at the beginning of the year. I think \$700.00 is due this year, which I presume you have drawn.

With all good wishes.

Yours very sincerely, *John Gowdy*

JG:A

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學大和協建福

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

室公辦長校

FUKIEN

KPH
Mrs. in care of
emergency
Dec. 10 1926. E. N.

INDEXED

Dec. 10 1926

My dear Dr. North:

It is very difficult for me to recommend anything for Theodore Chen. My own judgment is that he ought to return to China just as soon as he is strong enough to stand the journey. He ought not to travel alone, but with some man coming to Foochow. There will probably be two Methodist families returning next autumn, and it is still possible Mr. Neff may come back. At his own suggestion I am trying to get a Chinese to take his place and at present am negotiating with two, but have not landed either yet. Mr. Neff, being alone, could take better care of him than a man with a family could. I think the journey might be easier for him by one of the Dollar boats from New York via Panama.

If he should die in America, then it would seem to me best to bury him up at Liberty, near the sanatorium. I do not like to discuss this with his parents, but I am sure they would

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not expect the body to be brought back here. [27]

I am sorry you have to be burdened with this when you have so many other things to occupy your time and attention.

With many thanks

Cordially yours
John Gowdy.

The diplomas have been received.
J.G.

DEC 10 1926

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JAN 11 1927
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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

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JAN 27 1927

OFFICE OF THE PRESIDENT
室公辦長校

州福國中
INDEXED

Dec. 16, 1926.

To the Board of Trustees

Fukien Christian University
New York.

Gentlemen:-

I hereby tender my resignation as President
of Fukien Christian University. I should like this to
take effect as soon as you can find my successor,
at any rate within a year.

The present government demands that the President

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of such an institution should be a Chinese, in order to
register. It seems to me necessary that we as well in our
power to show our sympathy with the normal
operations of the Chinese people. sacrifices will have
to be made if we would show our students that
we are sincere in our desire to help them. I shall
be glad to co-operate with you in every way I can
towards finding my successor.

I should like to thank you for the more than
generous resp and sympathy you have given me
in all my relations with you

Yours very sincerely
Norman Lowrey

DEC 16 1926

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Fukien Christian University

FOOCHOW, CHINA

(Incorporated in New York, U. S. A.)

American Office

150 Fifth Avenue, New York, N. Y.

PRESIDENT OF THE UNIVERSITY

~~FU~~ JOHN GOWDY

OFFICERS OF THE TRUSTEES

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ASST. SECRETARY
ASST. TREASURER

CONCERNING THE RESIGNATION OF PRESIDENT GOWDY

December 29, 1926,

To the Trustees of Fukien Christian University:

The New York Evening Sun recently contained the following despatch:

"Amoy, Dec. 22 (A. P.). - Dr. John Gowdy, president of Fukien Christian University at Foochow, who has been a Methodist missionary there for thirty years, has resigned. Reasons for his resignation have not been made public, but demands made recently by students at the institutions are suspected as the cause."

As word on this had not come from Dr. Gowdy the following cablegram was sent on December 23rd:

"Is The Report Correct Your Resignation; Telegraph What Is The Reason For Your Resignation; Trustees We Feel Deep Sympathy For You On The Situation; We Send Christmas Greetings Staff; First Thessalonians One Two Three."

Today we have the following reply:

"Foochow, 8:45 A.M. 29th, - Resignation mailed December sixteenth. Registration requires Chinese President. Gowdy"

In explanation of the situation, the Trustees will have noted that in the first week in December the Chinese General controlling Foochow transferred his allegiance to the Cantonese side and that the invading Cantonese General Ho Ying-Ching entered the city December 22. These events, with the retreat of the forces allied with Sun Chuan Fang, definitely put the Province of Fukien fully under the control of the Cantonese regime. This has undoubtedly meant the coming into operation in Fukien of the Education Regulations, issued this fall by the "Educational Administrative Committee" (Ministry of Education) of the Nationalist Government (which has its roots in the Kuomintang party whose forces are currently referred to in the press as Cantonese.)

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To the Trustees of Fukien Christian University -2

December 29, 1926.

These Educational Regulations are quite a little more stringent than those issued in November, 1925 by the Ministry of Education in Peking. Copies of the Nationalist regulations are available for the Trustees. Their major points affecting private schools may be summarized as follows:

1. Foreigners cannot be principals of private schools. Under special conditions foreigners may be engaged as advisors (to the principal).
2. No religious subjects can be made required subjects in any school. No religious propaganda is allowed during a regular lesson. (Translator adds: "Refers to a lesson in a required subject. Religious propaganda is allowed in an elective subject and in the school.")
3. Private schools, when holding religious services, must not compel students to attend or participate.
4. "Board of Trustees shall assume full responsibility for management in behalf of proprietors."
5. Foreigners cannot be members of the Board of Trustees. Under special conditions, however, foreigners may, after consultation, serve as Trustees but the Chinese members must form a majority. No foreigner can be president or chairman of the board of trustees.
6. Private schools must register within a time limit yet to be fixed.
7. The students of non-registered schools will be regarded as having no qualifications as students or as graduates.
8. Other provisions provide for adherence to prescribed curriculum, lesson hours, etc. require certain reports and notifications; give the Government power to dissolve a school if it is bad or contrary to regulations; require suitable plant, equipment, etc. and sufficient assured income to meet current expenses!!
9. The regulations do not apparently give any consideration to Boards of Trustees outside of China or their relation to controlling Boards in China. (With a view to disentangling this problem, Lingnan University (Canton Christian College) has sent out to China a commission of Dr. Edmonds and two Trustees.)

A further factor should be noted. The Nationalist group has had the most hearty popular support of any group in China and has succeeded in evoking real patriotic feeling. Whatever may be the difficulty of adjusting quickly to the new regulations, it is manifest that an unsympathetic attitude toward them would bring any institution into danger of being regarded as hostile to the patriotic spirit of the times.

If I may venture to express my own judgment, the University is now bound to face a rather strenuous period of radical readjustment of its organization and method of administration. For a time its effectiveness in fulfilling the purpose for which it was founded may be lessened, but I think only for a brief time. It is possible for it to come through this period with its heightened strength and capacity. But this can only be secured by paying the price of a watchful, liberal, courageous policy.

Faithfully yours,

Eric H. Tjebk
Assistant Secretary.

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FUKIEN

Fukien Christian University

December 29, 1926

Dr. John Gowdy,
Fukien Christian University
Foochow, China.

Dear Dr. Gowdy:

This is a reply to your letters of October 11th and November 7th covering many subjects, particularly the financial situation and related problems.

First of all, as to the agreement with the China Medical Board, I enclose herewith copies of the three fundamental letters from Mr. Greene upon this matter, - that of May 8, 1924, Oct. 2, 1924, and April 15, 1925. You should note that it is our understanding based on a letter from Mr. Mess to Mr. Greene under date of May 12, 1924, that the annual appropriations referred to in these actions of the China Medical Board are, from the point of view of the University, to begin July 1, 1924, or, as our accounts now run, August 1st.

You will note that the total amount for 1924 (1924-25), including the C.M.B. contributions and the supplementary sums, is \$18,300.; for 1925 (1925-26) \$18,300.

You will notice that for 1926 (1926-27) there is collectible from the China Medical Board a cash payment of \$1,982.59 in accordance with Mr. Greene's letter of October 2, 1924. The conditions, however, upon which such cash payment will be made are those named at the end of the letter of May 8th. It will therefore be necessary for you to certify to Mr. Greene that the University has expended for the salaries of Science teachers and for the maintenance of Science Laboratories US\$18,300. in 1924-25 and US \$18,300. in 1925-26. Under these circumstances I believe that Mr. Greene would authorize the New York office of the China Medical Board to pay us \$1,982.59, which would help definitely the finances of the current year. Will you please do this as soon as you find it practicable.

Of course, there is a condition, or an understanding at least, in the letter of April 15, 1925 which we have not yet been able to meet, viz: that the China Medical Board's contribution to the Science Building will be transferred to the Endowment Account as rapidly as other funds were furnished to take their place. As the matter stands at the present time, transfers of such amounts should have been made as follows:

April 15, 1925	\$15,000.
July 7, 1925	15,000.
June 15, 1926	15,000.

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Of these amounts only \$8,000. has been transferred on May 27, 1926, so that at present we are unable to transfer to Endowment \$37,000. which we should transfer, and the reason we cannot do it is that we do not have the cash with which to do it.

Whether this matter of endowment has a bearing upon the conditions of the current appropriations I do not know, but it would seem to me that it was a separate matter and that so long as we spend on our Science budgets the amounts that the agreement requires we should be regarded as fulfilling the conditions that additional cash payments require. You will notice that for the year 1927 (1927-28) we are due to receive a cash payment of \$11,700.

If our certifications as to our expenditures on the Science budgets are brought up to date, I do not see any particular reason why you should have to wait until after January 1, 1929 to negotiate with Mr. Greene. The China Medical Board are very forehanded in dealing with their problems and it would seem to me that there would be no reason why you should not, between January 1 and June 30, 1928, negotiate an understanding with Mr. Greene which, as I understand it, would be before you would come home normally on furlough. I am bringing this matter to the Trustees' meeting next week.

We will take up the matter of reshaping the contracts and submit to you for your consideration a revised form of contract for use in straightening out the problems we have been having with men who have left the staff.

We are distressed by the report of your drought and of malaria, and of course by the financial situation. We shall have these matters before the Trustees to whom I am sending, in advance of the meeting, a series of extracts from your letters.

Concerning your inquiry as to whether we can collect the outgoing travel of Mr. Kellogg from the Methodist Board, I do not yet know quite what to say for I do not think I understand the situation. I recognize the fact that in your budget for 1925-26 the outgoing of Mr. Kellogg was listed as an expense which the University would be expected to pay, but we made no agreement with the Methodist Board here that the University would pay this travel, and if such an agreement existed it must have been made on the field. Will you advise me whether there was an understanding with the mission that his travel would be paid by the University? From Mr. Lacy's accounts, I am unable to tell whether the University has paid the Mission for this travel yet or not, so it would seem from your letter as if this were the case. So far as the Methodist Board here is concerned, the travel was paid in the regular way and charged out to the Mission, and there were no specific funds of a designated nature received for the purpose of Kellogg's outgoing.

I do not see why, if Kellogg is a missionary of the Board, the University should pay his travel unless, in the interest of some other equities, you have there agreed that that would be done. Can you give me a somewhat fuller statement on this so that I can know what to do in dealing with the Methodist Board?

Cordially yours,

Eric M. North

Assistant Secretary
Fakien Christian University

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FUKIEN

TRANSFER

FUKIEN CHRISTIAN UNIVERSITY

December 31, 1926.

NOTES FROM DR. GOWDY'S RECENT LETTERS

Financial Situation

"I have been spending considerable time today in studying again the letters received from you during the summer, including the financial statement. The effect it has on me is to make me feel I ought to start for America at once. I cannot bear to think of facing two years hence, when I am due to be home on furlough, another piled up debt. Unless the Trustees are able to do something, about \$5,000 gold a year will be added to that part of the debt I did not provide for." (Letter dated Oct. 11, 1926.)

"Your recent letters to Mr. Lacy and me, combined with this report received last evening make me feel that we must be doing something immediately for Fukien. I of course, approve of the co-operative campaign, but I also realize it is beset with so many difficulties that it will take a longer time to get it into action than we can wait. More than once this year I sat down to write you that I felt I must return to America to try to secure some funds, but I could not bring myself to do it, for I do have an aversion to that kind of work and I consoled myself by saying that if it were absolutely necessary for me to go, the suggestion would come from the Trustees. I agree with you that 'Fukien must somehow think a way to maintain a more systematic and steady effort to gain additional funds which are so greatly needed.' For the length of time I was home, a fairly good constituency was worked up, but it needed some one on the job there to keep in touch with these people and develop more of them. I am convinced that some one is needed in the New York office all the time. Any good man would at least bring in many times the expenses of his office. But such a man should know the University and I know of no one available who does. Funds are more urgently needed than you realize. I insist here upon the departments living within their budgets, but the appropriations are so scanty that it is almost impossible to do so. Just at present in equipping Jones Hall, Biology has already overdrawn its equipment appropriation for the five years, more than two of which have yet to run. Careful investigation shows they absolutely need everything they have ordered. Nevertheless, I told them to stop. Chemistry, if it is not already overdrawn, will be so when the things already ordered are completed. Physics is in better shape because it was given half the total sum and at my earnest solicitation has spent very little of it, as I urged them to hold off until 1927 when we would again begin to receive from the China Medical Board. During the next two years, however, before our contract with the C.M.B. expires, they will need all this money, several thousand dollars." (Letter dated Nov. 7, 1926.)

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Agreement with China Medical Board and Date of Home-Coming

"One thing I would like to say with all possible emphasis and that is that the \$35,000 of the Jones money which goes into the science building to release a similar amount of the C.M.B. must be allocated to endowment as agreed. We cannot face them at the end of the present five years' agreement, Dec. 31, 1928, without a clean sheet. They are deliberately planning to do less and less for these Universities, and they will not be encouraged if we have not kept faith with them. Two years and a half ago I could go before them and make a clean breast of the whole situation, as I had no share in bringing it about. It was easy, under these circumstances, to crave their indulgence. They were most kind and considerate. Having given us five years to get straightened out they will expect us to measure up. Unfortunately our agreement with them terminates about the middle of my furlough, when I shall be in America, and that causes me much anxiety. I am sure I could do much more with Dr. Houghton and Mr. Gee than I could with the people in the New York office. Yet the recommendation which they make from Peking is almost sure to be approved in New York. I had known Dr. Houghton and Mr. Gee for many years before I had any official relation with them so it is very easy for me to talk with them. They were very frank in stating that they would make no promise of any kind as to what might happen after the present five years' agreement should terminate. It seems to me I must be here at that time. Should I stay over until January 1, 1929? Can you continue to exist financially in the New York office if I delay my home coming? You see I am assuming I might get some money to relieve the situation if I were home, which of course, might not be true at all. I should like an answer to this as soon as possible. Please don't think there is plenty of time because it is nearly two years' away. For instance, not owning a cottage at Kuliang makes it necessary for us to plan a year ahead if we wish to have a house there." (Letter dated Oct. 11, 1926.)

Drought and Need for Pump

"We have had a drought for months and are having a distressing time to get water. The stream that gives our water supply has been practically run dry for weeks, so our reservoir is empty. In my own house we've had no running water for a long time, and it has to be carried a tremendous distance, which is very expensive. We shall have to install a pump to get water from the river during the dry season. For a year Mr. Wiant has been urging this. The total cost will be about \$2,800 Mex., \$1,400 or \$1,500 gold, according to exchange. It will be necessary to do this, if we run at all. The faculty urged me to delay opening this fall because of the drought, but I refused as I think I wrote you." (Letter dated Oct. 11, 1926.)

Need for Dormitory

"One other thing is most urgent and that is another dormitory. Both last term and this the number of students - 150 - is beyond our normal capacity yet, out of about 90 new applicants this term, we admitted only about 30. We have had to put three students into a number of rooms designated for only two. To put into a room an extra bed and desk and book case and wardrobe, makes a very tight situation! Of course the students don't like to be so crowded. I am hoping to relieve the congestion somewhat by making students' rooms out of the old laboratories when the new Jones Hall is ready for occupancy." (Letter dated Oct. 11, 1926)

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Salary increases

"An advance in salary was suggested to me a short time ago, due to the greatly increased rate of living. Since I returned a year ago, servants' wages have been raised twice. I think I'll wait for greater pressure before recommending it. All Chinese salaries have had to be advanced. This is just a suggestion that you may know what to be looking for." (Letter dated Oct. 11, 1926.)

Administrative Handicaps

"Last spring I sent out a general letter to a large number of our contributors. I had also written a great many personal letters. I'll do my best to keep up with the very great correspondence I have. You see, as I wrote Dr. Chamberlain, I am practically without a secretary and my very great correspondence has to be done almost entirely by pen. Miss Asher has a multiplicity of duties that keep her fully occupied. (When it becomes absolutely necessary for me to keep a copy of an important private letter I dictate it to Miss Asher; otherwise I write all myself.) In addition I am teaching two courses in history which give me classes five days a week, I have a voluntary Bible Class and a Probationers' class to conduct and a students' prayer meeting and faculty prayer meeting to attend. No matter what kind of doings the students have they expect the President to attend. I am not complaining for I am not overworked, but my time is fully and I feel often unwisely occupied. I realize that to ask for the help I need would mean adding to a debt which I must raise, and I'd rather get along at a starvation rate than do that. We cannot get on much longer without a woman to assist in the English department, correcting essays, and a man to teach history. Dr. Scott helps with the history and he will return to America at the end of this academic year in June. Then I shall be the only dependence in the history department. I am already tied down so that I cannot leave the place for more than a few hours. Walter Lacy is without a secretary, so Miss Asher goes up and helps him one day a week in return for which he gives us one day a week down here as treasurer. Of course what we need is a business manager to attend to a thousand things that are now divided among the members of the faculty and which don't make them any too happy. We are living a hand-to-mouth existence which is very annoying, but, of course, we recognize its necessity. I know the Trustees are doing their utmost, so no one has any ground for complaint. In an institution, however, as poorly equipped as ours is, there is scarcely a day passes that I don't have demands for something which I must refuse because of lack of funds. This I feel most keenly, for I have a feeling that the faculty think my job is to supply the money and that I am falling down on it. However, that is one of the things to be endured." (Letter dated Oct. 21, 1926.)

Student Feeling and University Atmosphere

"The one hopeful thing about it all is that the students are coming, more than we can accommodate, and we are giving them a good education and maintaining high standards of scholarship. A decidedly Christian atmosphere is everywhere about the institution and a good many non-Christians are genuinely interested. My learner's class has fifteen in it and my own voluntary Bible class (sophomores) has twenty-one. It seems to me that more than ever before, the University is doing the thing it was founded to do - raising Chinese Christian leaders." (Letter dated Nov. 7, 1926.)

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